

Project Camel

13-Week Cash Forecast

Prepared as of March 26, 2020

	CH 11												Emergence	
	4/3/20	4/10/20	4/17/20	4/24/20	5/1/20	5/8/20	5/15/20	5/22/20	5/29/20	6/5/20	6/12/20	6/19/20	6/26/20	Forecast
	Wk 1	Wk 2	Wk 3	Wk 4	Wk 5	Wk 6	Wk 7	Wk 8	Wk 9	Wk 10	Wk 11	Wk 12	Wk 13	13-Wk
(\$000s)	POST	POST	POST	POST	POST	POST	POST	POST	POST	POST	POST	POST	POST	Total
Cash Receipts														
Customer Collections	\$1,382	\$1,273	\$1,739	\$1,674	\$1,964	\$2,288	\$2,411	\$1,793	\$1,166	\$1,083	\$1,311	\$1,260	\$1,843	\$21,189
Other Receipts / Asset Sale Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts	\$1,382	\$1,273	\$1,739	\$1,674	\$1,964	\$2,288	\$2,411	\$1,793	\$1,166	\$1,083	\$1,311	\$1,260	\$1,843	\$21,189
Operating Disbursements														
Operating Expenses	(\$1,107)	(\$1,129)	(\$996)	(\$996)	(\$1,006)	(\$677)	(\$1,128)	(\$1,399)	(\$759)	(\$714)	(\$720)	(\$972)	(\$718)	(\$12,322)
Wages & Benefits	(500)	(184)	(1,375)	(184)	(1,352)	(184)	(1,400)	(184)	(1,372)	(996)	(1,352)	(212)	(858)	(10,153)
Insurance	-	-	-	-	-	-	-	-	-	(899)	-	-	-	(899)
Taxes	-	(20)	-	(2)	-	(5)	-	-	(80)	-	-	-	(1,275)	(1,381)
G&A / Other	(310)	(223)	(223)	(223)	(325)	(233)	(233)	(233)	(334)	(233)	(233)	(233)	(233)	(3,270)
Total Operating Disbursements	(\$1,917)	(\$1,556)	(\$2,595)	(\$1,405)	(\$2,683)	(\$1,099)	(\$2,761)	(\$1,816)	(\$2,545)	(\$2,842)	(\$2,306)	(\$1,417)	(\$3,084)	(\$28,026)
Total Operating Cash Flow	(\$535)	(\$283)	(\$856)	\$269	(\$719)	\$1,190	(\$350)	(\$24)	(\$1,379)	(\$1,759)	(\$995)	(\$157)	(\$1,241)	(\$6,837)
Other Disbursements														
Professional Fees	\$0	\$0	\$0	\$0	(\$200)	\$0	(\$576)	\$0	\$0	(\$1,798)	\$0	(\$507)	\$0	(\$3,081)
Adequate Assurance / CV Payments	(361)	-	(450)	(450)	(450)	(450)	-	-	-	-	-	-	-	(2,161)
Notes & Interest Payments	(1,491)	-	-	-	(449)	-	-	-	-	(497)	-	-	-	(2,436)
DIP Interest & Fees	(225)	-	-	-	(32)	-	-	-	-	(44)	-	-	-	(301)
Retention / Severance / Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Other Disbursements	(\$2,077)	\$0	(\$450)	(\$450)	(\$1,130)	(\$450)	(\$576)	\$0	\$0	(\$2,339)	\$0	(\$507)	\$0	(\$7,979)
Total Disbursements	(\$3,994)	(\$1,556)	(\$3,045)	(\$1,855)	(\$3,813)	(\$1,549)	(\$3,337)	(\$1,816)	(\$2,545)	(\$5,181)	(\$2,306)	(\$1,924)	(\$3,084)	(\$36,005)
Net Cash Flow	(\$2,611)	(\$283)	(\$1,306)	(\$181)	(\$1,849)	\$740	(\$925)	(\$24)	(\$1,379)	(\$4,098)	(\$995)	(\$664)	(\$1,241)	(\$14,816)
Beginning Cash Balance	\$18,805	\$21,194	\$20,911	\$19,605	\$19,424	\$17,575	\$18,315	\$17,390	\$17,366	\$25,986	\$21,888	\$20,894	\$20,230	\$18,805
(+/-) Weekly Cash Flow	(2,611)	(283)	(1,306)	(181)	(1,849)	740	(925)	(24)	(1,379)	(4,098)	(995)	(664)	(1,241)	(14,816)
(+/-) Change in Float	-	-	-	-	-	-	-	-	-	-	-	-	-	-
(+/-) DIP Draw / Paydown	5,000	-	-	-	-	-	-	-	10,000	-	-	-	-	15,000
Ending Cash Balance	\$21,194	\$20,911	\$19,605	\$19,424	\$17,575	\$18,315	\$17,390	\$17,366	\$25,986	\$21,888	\$20,894	\$20,230	\$18,988	\$18,988
Less: Restricted Cash	(9,732)	(9,732)	(9,732)	(9,732)	(9,732)	(9,732)	(9,732)	(9,732)	(9,732)	(9,732)	(9,732)	(9,732)	(9,732)	(9,732)
Less: Foreign Cash	(781)	(781)	(781)	(781)	(781)	(781)	(781)	(781)	(781)	(781)	(781)	(781)	(781)	(781)
Ending Available Liquidity	\$10,681	\$10,398	\$9,092	\$8,911	\$7,062	\$7,802	\$6,877	\$6,853	\$15,473	\$11,376	\$10,381	\$9,717	\$8,475	\$8,475