UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
® QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended September 30, 2016

## OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$
Commission File Number: 1-12911

## GRANITE CONSTRUCTION INCORPORATED

State of Incorporation:
I.R.S. Employer Identification Number:

77-0239383

Address of principal executive offices:
585 W. Beach Street
Watsonville, California 95076
(831) 724-1011

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. $\boxtimes$ Yes $\square$ No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). 区Yes $\square$ No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer $\boxtimes \quad$ Accelerated filer $\square \quad$ Non-accelerated filer $\square \quad$ Smaller reporting company
Indicate by check mark whether the registrant is a shell company (as defined in Rule $12 \mathrm{~b}-2$ of the Exchange Act). $\square$ Yes $\boxtimes$ No Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of October 26, 2016.

> Class

Common Stock, \$0.01 par value
$\frac{\text { Outstanding }}{39,603,632}$

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## PART I. FINANCIAL INFORMATION

## Item 1. FINANCIAL STATEMENTS

# GRANITE CONSTRUCTION INCORPORATED CONDENSED CONSOLIDATED BALANCE SHEETS <br> (Unaudited - in thousands, except share and per share data) 

September 30, December 31, September 30, $20162015 \quad 2015$

| ASSETS |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current assets |  |  |  |  |  |  |
| Cash and cash equivalents $(\$ 47,803, \$ 46,210$ and $\$ 41,052$ related to consolidated construction joint ventures ("CCJVs")) | \$ | 150,225 | \$ | 252,836 | \$ | 221,785 |
| Short-term marketable securities |  | 54,863 |  | 25,043 |  | 17,607 |
| Receivables, net (\$77,012, \$45,734 and \$36,527 related to CCJVs) |  | 512,752 |  | 340,822 |  | 456,688 |
| Costs and estimated earnings in excess of billings ( $\$ 2,940, \$ 826$ and $\$ 365$ related to CCJVs) |  | 80,032 |  | 59,070 |  | 56,971 |
| Inventories |  | 61,015 |  | 55,553 |  | 60,289 |
| Equity in construction joint ventures |  | 263,180 |  | 224,689 |  | 219,652 |
| Other current assets (\$8,649, \$4,037 and \$2,020 related to CCJVs) |  | 28,047 |  | 26,985 |  | 30,351 |
| Total current assets |  | 1,150,114 |  | 984,998 |  | 1,063,343 |
| Property and equipment, net (\$15,302, \$5,378 and \$6,068 related to CCJVs) |  | 407,327 |  | 385,129 |  | 385,036 |
| Long-term marketable securities |  | 52,908 |  | 80,652 |  | 70,646 |
| Investments in affiliates |  | 34,356 |  | 33,182 |  | 33,077 |
| Goodwill |  | 53,799 |  | 53,799 |  | 53,799 |
| Deferred income taxes, net |  | 5,223 |  | 4,329 |  | 17,626 |
| Other noncurrent assets |  | 81,540 |  | 84,789 |  | 73,022 |
| Total assets | \$ | 1,785,267 | \$ | 1,626,878 | \$ | 1,696,549 |

## LIABILITIES AND EQUITY

Current liabilities

| Current maturities of long-term debt | \$ | 14,795 | \$ | 14,800 | \$ | 22 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts payable (\$20,654, \$11,909 and \$10,438 related to CCJVs) |  | 223,612 |  | 157,571 |  | 196,885 |
| Billings in excess of costs and estimated earnings ( $\$ 34,994, \$ 15,768$ and \$13,794 related to CCJVs) |  | 116,151 |  | 92,515 |  | 122,409 |
| Accrued expenses and other current liabilities (\$817, \$1,171 and \$1,148 related to CCJVs) |  | 237,534 |  | 200,935 |  | 229,923 |
| Total current liabilities |  | 592,092 |  | 465,821 |  | 549,239 |
| Long-term debt |  | 240,715 |  | 244,323 |  | 269,594 |
| Other long-term liabilities |  | 46,270 |  | 46,613 |  | 41,211 |
| Commitments and contingencies |  |  |  |  |  |  |
| Equity |  |  |  |  |  |  |
| Preferred stock, \$0.01 par value, authorized 3,000,000 shares, none outstanding |  | - |  | - |  | - |
| Common stock, $\$ 0.01$ par value, authorized $150,000,000$ shares; issued and outstanding: $39,601,569$ shares as of September 30, 2016, 39,412,877 shares as of December 31, 2015 and 39,380,053 shares as of September 30, 2015 |  | 396 |  | 394 |  | 394 |
| Additional paid-in capital |  | 148,485 |  | 140,912 |  | 139,071 |
| Accumulated other comprehensive loss |  | $(1,524)$ |  | $(1,500)$ |  | $(1,097)$ |
| Retained earnings |  | 723,789 |  | 699,431 |  | 675,927 |
| Total Granite Construction Incorporated shareholders' equity |  | 871,146 |  | 839,237 |  | 814,295 |
| Non-controlling interests |  | 35,044 |  | 30,884 |  | 22,210 |
| Total equity |  | 906,190 |  | 870,121 |  | 836,505 |
| Total liabilities and equity | \$ | 1,785,267 | \$ | 1,626,878 | \$ | 1,696,549 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## GRANITE CONSTRUCTION INCORPORATED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited - in thousands, except per share data)

|  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  | 2016 |  | 2015 |  |
| Revenue |  |  |  |  |  |  |  |  |
| Construction | \$ | 464,624 | \$ | 427,018 | \$ | 1,005,457 | \$ | 921,143 |
| Large Project Construction |  | 249,345 |  | 217,084 |  | 642,116 |  | 590,282 |
| Construction Materials |  | 89,936 |  | 107,274 |  | 200,363 |  | 229,442 |
| Total revenue |  | 803,905 |  | 751,376 |  | 1,847,936 |  | 1,740,867 |
| Cost of revenue |  |  |  |  |  |  |  |  |
| Construction |  | 393,094 |  | 366,547 |  | 857,938 |  | 801,193 |
| Large Project Construction |  | 225,826 |  | 195,430 |  | 591,438 |  | 536,613 |
| Construction Materials |  | 77,311 |  | 93,316 |  | 178,440 |  | 203,849 |
| Total cost of revenue |  | 696,231 |  | 655,293 |  | 1,627,816 |  | 1,541,655 |
| Gross profit |  | 107,674 |  | 96,083 |  | 220,120 |  | 199,212 |
| Selling, general and administrative expenses |  | 54,194 |  | 45,262 |  | 159,032 |  | 143,811 |
| Gain on sales of property and equipment, net |  | (398) |  | (804) |  | $(2,364)$ |  | $(2,090)$ |
| Operating income |  | 53,878 |  | 51,625 |  | 63,452 |  | 57,491 |
| Other (income) expense |  |  |  |  |  |  |  |  |
| Interest income |  | (790) |  | (591) |  | $(2,424)$ |  | $(1,561)$ |
| Interest expense |  | 3,034 |  | 3,485 |  | 9,270 |  | 10,966 |
| Equity in income of affiliates |  | $(2,424)$ |  | $(1,155)$ |  | $(4,583)$ |  | $(1,762)$ |
| Other (income) expense, net |  | (732) |  | 27 |  | $(5,287)$ |  | $(1,409)$ |
| Total other (income) expense |  | (912) |  | 1,766 |  | $(3,024)$ |  | 6,234 |
| Income before provision for income taxes |  | 54,790 |  | 49,859 |  | 66,476 |  | 51,257 |
| Provision for income taxes |  | 16,703 |  | 17,679 |  | 20,442 |  | 18,148 |
| Net income |  | 38,087 |  | 32,180 |  | 46,034 |  | 33,109 |
| Amount attributable to non-controlling interests |  | (982) |  | $(1,421)$ |  | $(5,987)$ |  | $(1,297)$ |
| Net income attributable to Granite Construction Incorporated | \$ | 37,105 | \$ | 30,759 | \$ | 40,047 | \$ | 31,812 |

Net income per share attributable to common shareholders (see Note 11)

| Basic | $\$$ | 0.94 | $\$$ | 0.78 | $\$$ | 1.01 | $\$$ | 0.81 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\quad$ Diluted | $\$$ | 0.92 | $\$$ | 0.77 | $\$$ | 1.00 | $\$$ | 0.80 |
| Weighted average shares of common stock |  |  |  |  |  |  |  |  |
| $\quad$ Basic |  | 39,599 |  | 39,378 |  | 39,539 | 39,317 |  |
| $\quad$ Diluted | 40,313 |  | 39,897 |  | 40,205 |  | 39,863 |  |
| Dividends per common share | $\$$ | 0.13 | $\$$ | 0.13 | $\$$ | 0.39 | $\$$ | 0.39 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## GRANITE CONSTRUCTION INCORPORATED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Unaudited - in thousands)

|  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  | 2016 |  | 2015 |  |
| Net income | \$ | 38,087 | \$ | 32,180 | \$ | 46,034 | \$ | 33,109 |
| Other comprehensive income (loss), net of tax: |  |  |  |  |  |  |  |  |
| Net unrealized gain (loss) on derivatives | \$ | 382 | \$ | - | \$ | $(1,016)$ | \$ | - |
| Less: reclassification for net losses included in interest expense |  | 126 |  | - |  | 226 |  | - |
| Net change | \$ | 508 | \$ | - | \$ | (790) | \$ | - |
| Foreign currency translation adjustments, net |  | (221) |  | (273) |  | 766 |  | (669) |
| Other comprehensive income (loss) | \$ | 287 | \$ | (273) | \$ | (24) | \$ | (669) |
| Comprehensive income | \$ | 38,374 | \$ | 31,907 | \$ | 46,010 | \$ | 32,440 |
| Non-controlling interests in comprehensive income |  | (982) |  | $(1,421)$ |  | $(5,987)$ |  | $(1,297)$ |
| Comprehensive income attributable to Granite | \$ | 37,392 | \$ | 30,486 | \$ | 40,023 | \$ | 31,143 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## GRANITE CONSTRUCTION INCORPORATED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited - in thousands)

| Nine Months Ended September 30, | 2016 |  | 2015 |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating activities |  |  |  |  |
| Net income | \$ | 46,034 | \$ | 33,109 |
| Adjustments to reconcile net income to net cash used in operating activities: |  |  |  |  |
| Depreciation, depletion and amortization |  | 46,637 |  | 48,517 |
| Gain on sales of property and equipment, net |  | $(2,364)$ |  | $(2,090)$ |
| Change in deferred income taxes |  | (87) |  | 14,967 |
| Stock-based compensation |  | 11,013 |  | 6,962 |
| Equity in net income from unconsolidated joint ventures |  | $(15,903)$ |  | $(29,465)$ |
| Gain on real estate entity |  | $(2,452)$ |  | - |
| Net income from affiliates |  | $(4,583)$ |  | $(1,762)$ |
| Changes in assets and liabilities: |  |  |  |  |
| Receivables |  | $(169,678)$ |  | $(148,791)$ |
| Costs and estimated earnings in excess of billings, net |  | 1,793 |  | 3,621 |
| Inventories |  | $(5,462)$ |  | 8,631 |
| Contributions to unconsolidated construction joint ventures |  | $(11,545)$ |  | $(55,394)$ |
| Distributions from unconsolidated construction joint ventures |  | 5,850 |  | 41,558 |
| Other assets, net |  | $(2,122)$ |  | 7,481 |
| Accounts payable |  | 62,787 |  | 48,034 |
| Accrued expenses and other current liabilities, net |  | 19,782 |  | 16,493 |
| Net cash used in operating activities |  | $(20,300)$ |  | $(8,129)$ |
| Investing activities |  |  |  |  |
| Purchases of marketable securities |  | $(84,758)$ |  | $(54,961)$ |
| Maturities of marketable securities |  | 30,000 |  | 26,700 |
| Proceeds from called marketable securities |  | 50,000 |  | 45,000 |
| Purchases of property and equipment (\$10.0 million and \$0 related to CCJVs) |  | $(67,889)$ |  | $(26,144)$ |
| Proceeds from sales of property and equipment |  | 5,790 |  | 3,439 |
| Distributions from affiliates |  | 2,233 |  | 305 |
| Collection of notes receivable |  | 3,880 |  | 542 |
| Other investing activities, net |  | (33) |  | (249) |
| Net cash used in investing activities |  | $(60,777)$ |  | $(5,368)$ |
| Financing activities |  |  |  |  |
| Long-term debt principal repayments |  | $(3,750)$ |  | (306) |
| Cash dividends paid |  | $(15,415)$ |  | $(15,326)$ |
| Repurchases of common stock |  | $(4,946)$ |  | $(3,325)$ |
| Contributions from (distributions to) non-controlling partners, net |  | 1,522 |  | $(1,740)$ |
| Other financing activities |  | 1,055 |  | 18 |
| Net cash used in financing activities |  | $(21,534)$ |  | $(20,679)$ |
| Decrease in cash and cash equivalents |  | $(102,611)$ |  | $(34,176)$ |
| Cash and cash equivalents at beginning of period |  | 252,836 |  | 255,961 |
| Cash and cash equivalents at end of period | \$ | 150,225 | \$ | 221,785 |

Supplementary Information

| Cash paid during the period for: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Interest | \$ | 7,557 | \$ | 7,787 |
| Income taxes |  | 6,748 |  | 450 |
| Other non-cash operating activities: |  |  |  |  |
| Performance guarantees | \$ | 17,596 | \$ | $(10,700)$ |
| Non-cash investing and financing activities: |  |  |  |  |
| Restricted stock units issued, net of forfeitures | \$ | 21,057 | \$ | 5,924 |
| Accrued cash dividends |  | 5,148 |  | 5,119 |
| Accrued equipment purchases |  | $(3,453)$ |  | 3,245 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

# GRANITE CONSTRUCTION INCORPORATED NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 

(Unaudited)

## 1. Basis of Presentation

The condensed consolidated financial statements included herein have been prepared by Granite Construction Incorporated ("we," "us," "our," "the Company" or "Granite") and are unaudited, pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC") and should be read in conjunction with our Annual Report on Form 10-K for the year ended December 31, 2015. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") have been condensed or omitted. Further, the condensed consolidated financial statements reflect, in the opinion of management, all normal recurring adjustments necessary to state fairly our financial position at September 30, 2016 and 2015 and the results of our operations and cash flows for the periods presented. The December 31, 2015 condensed consolidated balance sheet data was derived from audited consolidated financial statements, but does not include all disclosures required by U.S. GAAP.

Our operations are typically affected more by weather conditions during the first and fourth quarters of our fiscal year which may alter our construction schedules and can create variability in our revenues and profitability. Therefore, the results of operations for the three and nine months ended September 30, 2016 are not necessarily indicative of the results to be expected for the full year.
We prepared the accompanying condensed consolidated financial statements on the same basis as our annual consolidated financial statements, except for the addition of the condensed consolidated statements of comprehensive income. In addition, during the nine months ended September 30, 2016, we adopted Accounting Standards Update ("ASU") No. 2015-02, Consolidation (Topic 810), ASU No. 2015-03, Interest - Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs, ASU No. 2015-05, Intangibles - Goodwill and Other - Internal-Use Software (Subtopic 350-40) and ASU No. 2015-15, Presentation and Subsequent Measurement of Debt Issuance Costs Associated with Line-ofCredit Arrangements, none of which had a material impact on our condensed consolidated financial statements.
Reclassifications: Certain reclassifications have been made to prior periods to conform to current year presentation.

## 2. Recently Issued Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board ("FASB") issued ASU No. 2014-09, Revenue from Contracts with Customers, which provides guidance for revenue recognition and allows for both retrospective and prospective methods of adoption. This ASU's core principle is that a company will recognize revenue when it transfers promised goods or services to customers in an amount that reflects consideration to which the company expects to be entitled in exchange for those goods or services. In August 2015, the FASB issued ASU No. 2015-14, Revenue from Contracts with Customers, which deferred the effective date by one year to December 15, 2017 for interim and annual reporting periods beginning after that date. In March 2016, the FASB issued ASU No. 2016-08, Revenue from Contracts with Customers (Topic 606): Principal versus Agent Considerations (Reporting Revenue Gross versus Net), which requires an entity to determine whether the nature of its promise is to provide a good or service to the customer (i.e., the entity is a principal) or to arrange for the good or service to be provided to the customer by the other party (i.e., the entity is an agent). In April 2016, the FASB issued ASU No. 2016-10, Revenue from Contracts with Customers (Topic 606): Identifying Performance Obligations and Licensing, which clarifies the following two aspects of Topic 606: (a) identifying performance obligations, and (b) the licensing implementation guidance. In May 2016, the FASB issued ASU No. 2016-12 Revenue from Contracts with Customers (Topic 606): Narrow-Scope Improvements and Practical Expedients, which clarifies guidance in certain narrow areas and adds a practical expedient for certain aspects of the guidance. The amendments do not change the core principle of the guidance in ASU 2014-09. These ASUs will be effective commencing with our quarter ending March 31, 2018. We are currently assessing the potential impact of these ASUs on our consolidated financial statements.
In January 2016, the FASB issued ASU No. 2016-01, Financial Instruments - Overall (Subtopic 825-10): Recognition and Measurement of Financial Assets and Financial Liabilities, which, among other things, eliminates the requirement for public business entities to disclose the method(s) and significant assumptions used to estimate the fair value that is required to be disclosed for financial instruments measured at amortized cost on the balance sheet. This ASU will be effective commencing with our quarter ending March 31, 2017. We do not expect the adoption of this ASU to have a material impact on our consolidated financial statements.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

 (Unaudited)In February 2016, the FASB issued ASU No. 2016-02, Leases (Topic 842), which requires lessees to recognize the following for all leases (with the exception of short-term leases) at the commencement date: (a) a lease liability, which is a lessee's obligation to make lease payments arising from a lease, measured on a discounted basis; and (b) a right-of-use asset, which is an asset that represents the lessee's right to use, or control the use of, a specified asset for the lease term. The ASU will be effective commencing with our quarter ending March 31, 2019. We are currently assessing the potential impact of this ASU on our consolidated financial statements.
In March 2016, the FASB issued ASU No. 2016-05, Derivatives and Hedging (Topic 815): Effect of Derivative Contract Novations on Existing Hedge Accounting Relationships, which clarifies that a change in the counterparty to a derivative instrument that has been designated as a hedging instrument does not, in and of itself, require de-designation of that hedging relationship provided that all other hedge accounting criteria continue to be met. This ASU will be effective commencing with our quarter ending March 31, 2017. We do not expect any changes in the counterparty to our cash flow hedge and therefore do not expect the adoption of this ASU to have a material impact on our consolidated financial statements.

In March 2016, the FASB issued ASU No. 2016-09, Compensation - Stock Compensation (Topic 718): Improvements to Employee Share-Based Payment Accounting. This ASU identifies areas for simplification involving several aspects of accounting for share-based payment transactions, including the income tax consequences, classification of awards as either equity or liabilities, an option to recognize gross stock compensation expense with actual forfeitures recognized as they occur, as well as certain classifications on the statement of cash flows. We expect to early adopt this ASU commencing with our year ending December 31, 2016. We do not expect the adoption of this ASU to have a material impact on our consolidated financial statements.
In June 2016, the FASB issued ASU No. 2016-13, Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments. The ASU requires the measurement of all expected credit losses for financial assets held at the reporting date based on historical experience, current conditions, and reasonable and supportable forecasts. This ASU will be effective commencing with our quarter ending March 31, 2020. We do not expect the adoption of this ASU to have a material impact on our consolidated financial statements.

In August 2016, the FASB issued ASU No. 2016-15, Statement of Cash Flows (Topic 230): Classification of Certain Cash Receipts and Cash Payments. The amendments in this ASU clarify and provide specific guidance on eight cash flow classification issues that are not currently addressed by current U.S. GAAP. This ASU will be effective commencing with our quarter ending March 31, 2018. We do not expect the adoption of this ASU to have a material impact on our consolidated financial statements.

## 3. Revisions in Estimates

Our profit recognition related to construction contracts is based on estimates of costs to complete each project. These estimates can vary significantly in the normal course of business as projects progress, circumstances develop and evolve, and uncertainties are resolved. When we experience significant changes in our estimates of costs to complete, we undergo a process that includes reviewing the nature of the changes to ensure that there are no material amounts that should have been recorded in a prior period rather than as revisions in estimates for the current period. In our review of these changes for the three and nine months ended September 30, 2016 and 2015, we did not identify any material amounts that should have been recorded in a prior period. We use the cumulative catch-up method applicable to construction contract accounting to account for revisions in estimates. Under this method, revisions in estimates are accounted for in their entirety in the period of change. There can be no assurance that we will not experience further changes in circumstances or otherwise be required to revise our cost estimates in the future.

# NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED (Unaudited) 

## Construction

The changes in project profitability from revisions in estimates, both increases and decreases that individually had an impact of $\$ 1.0$ million or more on gross profit were net increases of $\$ 0.7$ million and net decreases of $\$ 3.1$ million for the three and nine months ended September 30, 2016, respectively. The changes for the three and nine months ended September 30, 2015, were net increases of $\$ 3.7$ million and $\$ 9.4$ million, respectively. The projects are summarized as follows:

## Increases

| (dollars in millions) | Three Months Ended September 30, |  |  |  |  | Nine Months Ended September 30, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  |  | 2016 | 2015 |  |
| Number of projects with upward estimate changes |  | 1 |  | 1 |  | 2 |  | 7 |
| Range of increase in gross profit from each project, net | \$ | 2.6 | \$ | 5.1 | \$ | 1.8-2.7 | \$ | 1.0-5.0 |
| Increase on project profitability | \$ | 2.6 | \$ | 5.1 | \$ | 4.5 | \$ | 15.3 |

The increases during the three and nine months ended September 30, 2016 were due to lower costs and higher productivity than originally anticipated as well as settlements of outstanding issues with contract owners during the nine month period. The increases during the three and nine months ended September 30, 2015 were due to settlements of outstanding issues with contract owners and lower costs than anticipated as well as owner-directed scope changes and estimated cost recovery from claims, net of claim related costs during the nine months.

## Decreases

|  |  | Three Months Ended <br> September 30, |  |  | Nine Months Ended <br> September 30, |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| (dollars in millions) |  | $\mathbf{2 0 1 6}$ |  | $\mathbf{2 0 1 5}$ |  | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 5}$ |  |
| Number of projects with downward estimate changes | 1 |  | 1 | 5 | 3 |  |  |  |
| Range of reduction in gross profit from each project, net $\$$ | 1.9 | $\$$ | 1.4 | $\$$ | $1.1-2.6$ | $\$$ | $1.5-2.3$ |  |
| Decrease on project profitability | $\$$ | 1.9 | $\$$ | 1.4 | $\$$ | 7.6 | $\$$ | 5.9 |

The decreases during the three and nine months ended September 30, 2016 and 2015 were due to additional costs and lower productivity than originally anticipated.

## Large Project Construction

The changes in project profitability from revisions in estimates, both increases and decreases that individually had an impact of $\$ 1.0$ million or more on gross profit were net increases of $\$ 0.4$ million and net decreases of $\$ 6.0$ million for the three and nine months ended September 30, 2016, respectively. The changes for the three and nine months ended September 30, 2015 were net increases of $\$ 5.0$ million and $\$ 1.8$ million, respectively. There were no amounts attributable to non-controlling interests for the three months ended September 30, 2016 and the amounts attributable to non-controlling interests were $\$ 3.5$ million of the net decreases for the nine months ended September 30, 2016 and were $\$ 1.4$ million and $\$ 0.3$ million of the net increases for the three and nine months ended September 30, 2015, respectively. The projects are summarized as follows:

## Increases

| (dollars in millions) | Three Months Ended September 30, |  |  |  |  | Nine Months Ended September 30, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2016 |  | 2015 |  | 2016 |  | 2015 |
| Number of projects with upward estimate changes |  | 3 |  | 4 |  | 7 |  | 7 |
| Range of increase in gross profit from each project, net | \$ | 1.4-3.0 | \$ | 1.0-3.9 | \$ | 1.2-6.5 | \$ | 1.5-5.1 |
| Increase on project profitability | \$ | 6.1 | \$ | 9.4 | \$ | 19.8 | \$ | 19.9 |

The increases during the three and nine months ended September 30, 2016 were due to owner-directed scope changes, settlement of an outstanding back charge claim and higher productivity than originally anticipated as well as estimated recovery from back charge claims during the nine month period. The increases during the three and nine months ended September 30, 2015 were due to settlements of outstanding issues with contract owners and owner-directed scope changes, as well as estimated cost recovery of customer affirmative claims during the nine month period, net of claim related costs.

# NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED (Unaudited) 

GRANITE CONSTRUCTION INCORPORATED

## Decreases

| (dollars in millions) |  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2016 |  | 2015 |  | 2016 |  | 2015 |
| Number of projects with downward estimate changes |  | 3 |  | 2 |  | 4 |  | 5 |
| Range of reduction in gross profit from each project, net | \$ | 1.1-3.5 | \$ | 1.8-2.6 | \$ | 3.4-7.9 | \$ | 2.6-4.6 |
| Decrease on project profitability | \$ | 5.7 | \$ | 4.4 | \$ | 25.8 | \$ | 18.1 |

The decreases during the three and nine months ended September 30, 2016 and 2015 were due to additional design, weather and owner-related costs, net of estimated recovery from back charge and customer affirmative claims as well as lower productivity and higher costs than originally anticipated.

The impact to gross profit from significant revisions in estimates related to estimated and actual claim and back charge recoveries as well as the associated estimated contract costs are included in the tables above.

Revisions in estimates for the three and nine months ended September 30, 2016 included increases in revenue of $\$ 1.2$ million and $\$ 21.4$ million, respectively, related to the estimated cost recovery of customer affirmative claims. Of these totals, $\$ 0.2$ million and $\$ 15.5$ million, were also affected by an increase in estimated contract costs that were in excess of the estimated recovery during the three and nine months ended September 30, 2016, respectively. For the remaining $\$ 1.0$ million and $\$ 5.9$ million, estimated contract costs in excess of estimated cost recovery were recorded in prior periods.

Revisions in estimates for the three and nine months ended September 30, 2015 included increases in revenue of $\$ 35.0$ million and $\$ 44.7$ million, respectively, related to the estimated cost recovery of customer affirmative claims. Of these totals, $\$ 33.1$ million was also affected by an increase in estimated contract costs that were in excess of the estimated recovery during both the three and nine months ended September 30, 2015. For the remaining $\$ 1.9$ million and $\$ 11.6$ million, estimated contract costs in excess of estimated cost recovery were recorded in prior periods.

Revisions in estimates for the three and nine months ended September 30, 2016 included increases in gross profit of $\$ 3.3$ million and $\$ 10.9$ million, respectively, related to the estimated recovery of back charge claims. Of these totals, $\$ 1.2$ million and $\$ 3.4$ million were also affected by an increase in estimated contract costs that were in excess of the estimated recovery during the three and nine months ended September 30, 2016, respectively. For the remaining $\$ 2.1$ million and $\$ 7.5$ million, estimated contract costs in excess of estimated cost recovery were recorded in prior periods. There was no estimated recovery of back charge claims during the three and nine months ended September 30, 2015.

## 4. Marketable Securities

All marketable securities were classified as held-to-maturity as of the dates presented and the carrying amounts of held-tomaturity securities were as follows:

| (in thousands) | September 30, <br> $\mathbf{2 0 1 6}$ | December 31, <br> $\mathbf{2 0 1 5}$ | September 30, <br> $\mathbf{2 0 1 5}$ |  |
| :--- | ---: | ---: | ---: | ---: |
| U.S. Government and agency obligations | $\$$ | 14,999 | $\$$ | 15,051 |
| Commercial paper | 39,864 | 9,992 | 7,625 |  |
| Total short-term marketable securities | 54,863 | 25,043 | 9,982 |  |
| U.S. Government and agency obligations | 52,908 | 80,652 | 17,607 |  |
| Total long-term marketable securities | 52,908 | 80,652 | 70,646 |  |
| Total marketable securities | $\$$ | 107,771 | $\$$ | 105,695 |

Scheduled maturities of held-to-maturity investments were as follows:

|  | September 30, |  |
| :--- | ---: | ---: |
| (in thousands) | $\mathbf{2 0 1 6}$ |  |
| Due within one year | $\$$ | 54,863 |
| Due in one to five years | 52,908 |  |
| Total | $\$$ | 107,771 |

# GRANITE CONSTRUCTION INCORPORATED <br> NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED (Unaudited) 

## 5. Fair Value Measurement

We measure our cash equivalents and our interest rate and commodity swap derivative contracts at fair value in the condensed consolidated balance sheets on a recurring basis. The carrying values of receivables, other current assets, and accrued expenses and other current liabilities approximate their fair values due to the short-term nature of these instruments. During the three and nine months ended September 30, 2016 and 2015, we did not record any fair value adjustments related to nonfinancial assets and liabilities measured at fair value on a nonrecurring basis.

## Cash and Cash Equivalents

The following tables summarize our cash equivalents by significant investment categories (in thousands):

| September 30, 2016 | Fair Value Measurement at Reporting Date Using |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Level 1 |  | Level 2 |  | Level 3 |  | Total |  |
| Cash equivalents |  |  |  |  |  |  |  |  |
| Money market funds | \$ | 12,041 | \$ | - | \$ | - | \$ | 12,041 |
| Total assets | \$ | 12,041 | \$ | - | \$ | - | \$ | 12,041 |
|  |  |  |  |  |  |  |  |  |
| December 31, 2015 |  |  |  |  |  |  |  |  |
| Cash equivalents |  |  |  |  |  |  |  |  |
| Money market funds | \$ | 62,024 | \$ | - | \$ | - | \$ | 62,024 |
| Total assets | \$ | 62,024 | \$ | - | \$ | - | \$ | 62,024 |
|  |  |  |  |  |  |  |  |  |
| September 30, 2015 |  |  |  |  |  |  |  |  |
| Cash equivalents |  |  |  |  |  |  |  |  |
| Money market funds | \$ | 50,006 | \$ | - | \$ | - | \$ | 50,006 |
| Total assets | \$ | 50,006 | \$ | - | \$ | - | \$ | 50,006 |

A reconciliation of cash equivalents to consolidated cash and cash equivalents is as follows:

| (in thousands) | September 30, <br> $\mathbf{2 0 1 6}$ |  | December 31, <br> $\mathbf{2 0 1 5}$ | September 30, <br> $\mathbf{2 0 1 5}$ |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Cash equivalents | $\$$ | 12,041 | $\$$ | 62,024 | $\$$ |
| Cash |  | 138,184 | 190,812 | 171,779 |  |
| Total cash and cash equivalents | $\$$ | 150,225 | $\$$ | 252,836 | $\$$ |

## Derivatives

We recognize derivative instruments as either assets or liabilities in the condensed consolidated balance sheets at fair value using Level 2 inputs.

## Interest Rate Swaps

As of September 30, 2016, the fair value of the cash flow hedge that we entered into in January 2016 was $\$ 1.3$ million and was included in accrued expenses and other current liabilities on the condensed consolidated balance sheet. During the three and nine months ended September 30, 2016, the unrealized gains and losses, net of taxes, on the effective portion were net gains of $\$ 0.4$ million and net losses of $\$ 1.0$ million, respectively, and were reported as a component of accumulated other comprehensive loss. During the three and nine months ended September 30, 2016 there was no ineffective portion and the interest expense reclassified from accumulated other comprehensive loss was $\$ 0.1$ million and $\$ 0.2$ million, respectively. We estimate $\$ 0.5$ million to be reclassified from accumulated other comprehensive income into pre-tax earnings within the next twelve months.

As of September 30, 2016, December 31, 2015 and September 30, 2015, the fair value of the interest rate swap that we entered into in March 2014 was $\$ 1.1$ million, $\$ 0.6$ million and $\$ 2.1$ million, respectively, and was included in other current assets on the condensed consolidated balance sheets. During the three and nine months ended September 30, 2016, we recorded net losses of $\$ 0.6$ million and net gains of $\$ 1.0$ million, respectively, and during the three and nine months ended September 30, 2015 we recorded net gains of $\$ 1.2$ million and $\$ 2.5$ million, respectively. These net gains and losses were included in other (income) expense, net on our condensed consolidated statements of operations.

# GRANITE CONSTRUCTION INCORPORATED <br> NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED (Unaudited) 

## Other Derivatives

Our diesel and natural gas commodity swaps were settled in October 2015. As of September 30, 2015, the fair value of these swaps was $\$ 0.7$ million and was included in accrued expenses and other current liabilities on the condensed consolidated balance sheets. During each of the three and nine months ended September 30, 2015, we recorded net losses of $\$ 0.4$ million on these swaps which were included in other (income) expense, net in our condensed consolidated statements of operations.

## Other Assets and Liabilities

The carrying values and estimated fair values of our financial instruments that are not required to be recorded at fair value in the condensed consolidated balance sheets were as follows:

| (in thousands) <br> Assets: | Fair Value Hierarchy | September 30, 2016 |  | December 31, 2015 |  |  |  | September 30, 2015 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Carrying Value | Fair Value | Carrying Value |  | Fair Value |  | Carrying Value |  | Fair Value |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Held-to-maturity marketable securities | Level 1 | \$ 107,771 | \$ 107,770 | \$ | 105,695 | \$ | 105,336 | \$ | 88,253 | \$ | 88,313 |
| Liabilities (including current maturities): |  |  |  |  |  |  |  |  |  |  |  |
| 2019 Notes ${ }^{1}$ | Level 3 | \$ 160,000 | \$ 169,094 | \$ | 160,000 | \$ | 165,731 | \$ | 200,000 |  | 212,919 |
| Credit Agreement loan ${ }^{1}$ | Level 3 | 96,250 | 96,151 |  | 100,000 |  | 99,375 |  | 70,000 |  | 69,753 |

${ }^{1}$ The fair values of the 2019 Notes and Credit Agreement (defined in Note 10) are based on borrowing rates available to us for long-term debt with similar terms, average maturities, and credit risk.
6. Receivables, net

| (in thousands) | $\begin{gathered} \text { September 30, } \\ 2016 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2015 \end{gathered}$ |  | $\begin{gathered} \text { September 30, } \\ 2015 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Construction contracts: |  |  |  |  |  |  |
| Completed and in progress | \$ | 347,320 | \$ | 206,756 | \$ | 300,188 |
| Retentions |  | 97,385 |  | 91,670 |  | 82,344 |
| Total construction contracts |  | 444,705 |  | 298,426 |  | 382,532 |
| Construction Material sales |  | 50,768 |  | 28,727 |  | 68,449 |
| Other |  | 17,760 |  | 14,033 |  | 5,979 |
| Total gross receivables |  | 513,233 |  | 341,186 |  | 456,960 |
| Less: allowance for doubtful accounts |  | 481 |  | 364 |  | 272 |
| Total net receivables | \$ | 512,752 | \$ | 340,822 | \$ | 456,688 |

Receivables include amounts billed and billable to clients for services provided as of the end of the applicable period and, except for escrow receivables, do not bear interest. Included in Other receivables at September 30, 2016, December 31, 2015 and September 30, 2015 were items such as estimated recovery from back charge claims, notes receivable, fuel tax refunds, receivables from vendors and income tax refunds. No such receivables individually exceeded $10 \%$ of total net receivables at any of these dates. As of September 30, 2016 and December 31, 2015, the estimated recovery from back charge claims included in Other receivables was $\$ 9.3$ million and $\$ 6.5$ million, respectively, and there were no receivables related to back charges as of September 30, 2015.

To the extent costs are not contractually billable or have not been earned, such as claim recovery estimates, the associated revenue is included in costs and estimated earnings in excess of billings or billings in excess of costs and estimated earnings, respectively, on the condensed consolidated balance sheets. As of September 30, 2016, December 31, 2015 and September 30, 2015, the aggregate claim recovery estimates, included in these balances, were approximately $\$ 7.8$ million, $\$ 8.8$ million and $\$ 11.0$ million, respectively. Ultimate settlement with the customer is dependent on the claims resolution process and could extend beyond one year or the project operating cycle.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED (Unaudited)

Certain construction contracts include retainage provisions and the associated retention receivables are considered financing receivables. The balances billed but not paid by customers pursuant to these provisions generally become due upon completion and acceptance of the project work or products by the owners. No retention receivable individually exceeded $10 \%$ of total net receivables at any of the presented dates. As of September 30, 2016, the majority of the retentions receivable are expected to be collected within one year.

We segregate our retention receivables into two categories: escrow and non-escrow. The balances in each category were as follows:

| (in thousands) | September 30, <br> $\mathbf{2 0 1 6}$ | December 31, <br> $\mathbf{2 0 1 5}$ | September 30, <br> $\mathbf{2 0 1 5}$ |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Escrow | $\$$ | 18,797 | $\$$ | 21,958 | $\$$ |
| Non-escrow |  | 78,588 | 69,712 | 21,590 |  |
| Total retention receivables | $\$$ | 97,385 | $\$$ | 91,670 | $\$$ |

The escrow receivables include amounts due to Granite that have been deposited into an escrow account and bear interest. Typically, escrow retention receivables are held until work on a project is complete and has been accepted by the owner who then releases those funds, along with accrued interest, to us. There is minimal risk of not collecting on these amounts.

As of all periods presented, there were no significant collectability issues related to non-escrow retention receivables.

## 7. Construction Joint Ventures

We participate in various construction joint ventures, partnerships and limited liability companies of which we are a limited member ("joint ventures").
We have determined that certain of these joint ventures are consolidated because they are variable interest entities ("VIEs"), and we are the primary beneficiary. We continually evaluate whether there are changes in the status of the VIEs or changes to the primary beneficiary designation of the VIE. Based on our assessments during the three months ended September 30, 2016, we determined no change to the primary beneficiary was required for existing construction joint ventures.

At September 30, 2016, there was approximately $\$ 5.4$ billion of construction revenue to be recognized on unconsolidated and line item construction joint venture contracts of which $\$ 1.7$ billion represented our share and the remaining $\$ 3.7$ billion represented the other members' share. We are not able to estimate amounts, if any, that may be required beyond the remaining cost of the work to be performed. These costs could be offset by billings to the customer or by proceeds from other members and/or other guarantors.

The volume and stage of completion of contracts from our consolidated and unconsolidated construction joint ventures may cause fluctuations in cash and cash equivalents and, for consolidated construction joint ventures, billings in excess of costs and estimated earnings, costs in excess of billings and estimated earnings and property and equipment between periods.
The assets and liabilities of each consolidated and unconsolidated construction joint venture relate solely to that joint venture. The decision to distribute joint venture assets must generally be made jointly by a majority of the members and, accordingly, these assets, including those associated with estimated cost recovery of customer affirmative claims and back charge claims, are generally not available for the working capital needs of Granite until distributed.

## Consolidated Construction Joint Ventures ("CCJVs")

At September 30, 2016, we were engaged in five active CCJV projects with total contract values ranging from $\$ 46.5$ million to $\$ 291.2$ million. Our share of revenue remaining to be recognized on these CCJVs ranged from $\$ 7.7$ million to $\$ 181.1$ million. Our proportionate share of the equity in these joint ventures is between $50.0 \%$ and $65.0 \%$. During the three and nine months ended September 30, 2016, total revenue from CCJVs was $\$ 24.8$ million and $\$ 79.9$ million, respectively. During the three and nine months ended September 30, 2015, total revenue from CCJVs was $\$ 14.0$ million and $\$ 39.0$ million, respectively. During the nine months ended September 30, 2016 and 2015, CCJVs provided $\$ 7.8$ million and used $\$ 16.8$ million of operating cash flows, respectively.

# GRANITE CONSTRUCTION INCORPORATED <br> NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED (Unaudited) 

## Unconsolidated Construction Joint Ventures

We account for our share of construction joint ventures that we are not required to consolidate on a pro rata basis in the condensed consolidated statements of operations and as a single line item on the condensed consolidated balance sheets. As of September 30, 2016, these unconsolidated construction joint ventures were engaged in twelve active projects with total contract values ranging from $\$ 78.5$ million to $\$ 3.6$ billion. Our proportionate share of the equity in these unconsolidated construction joint ventures ranges from $20.0 \%$ to $50.0 \%$. As of September 30, 2016, our share of the revenue remaining to be recognized on these unconsolidated construction joint ventures ranged from $\$ 0.9$ million to $\$ 527.6$ million.

The following tables present summary financial information related to unconsolidated construction joint ventures:

| (in thousands) | $\begin{gathered} \text { September 30, } \\ 2016 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2015 \end{gathered}$ |  | $\begin{gathered} \text { September 30, } \\ 2015 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets: |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 509,644 | \$ | 439,871 | \$ | 460,668 |
| Other assets |  | 896,474 |  | 859,749 |  | 818,609 |
| Less partners' interest |  | 942,183 |  | 881,183 |  | 875,629 |
| Granite's interest ${ }^{1}$ |  | 463,935 |  | 418,437 |  | 403,648 |
| Liabilities: |  |  |  |  |  |  |
| Accounts payable |  | 271,348 |  | 218,790 |  | 228,695 |
| Billings in excess of costs and estimated earnings |  | 278,987 |  | 341,609 |  | 321,103 |
| Other liabilities |  | 106,286 |  | 89,901 |  | 88,905 |
| Less partners' interest |  | 449,044 |  | 447,926 |  | 441,627 |
| Granite's interest ${ }^{1}$ |  | 207,577 |  | 202,374 |  | 197,076 |
| Equity in construction joint ventures ${ }^{2,3}$ | \$ | 256,358 | \$ | 216,063 | \$ | 206,572 |

${ }^{1}$ Included in this balance as of September 30, 2016, December 31, 2015 and September 30, 2015 was $\$ 62.5$ million, $\$ 39.7$ million and $\$ 34.9$ million, respectively, related to Granite's share of estimated cost recovery of customer affirmative claims. In addition, this balance included $\$ 5.9$ million related to Granite's share of estimated recovery of back charge claims as of September 30, 2016. There were no estimated recovery of back charge claims as of December 31, 2015 and September 30, 2015.
${ }^{2}$ As of September 30, 2016, December 31, 2015 and September 30, 2015 this balance included $\$ 6.8$ million, $\$ 8.6$ million and $\$ 13.1$ million, respectively, of deficit in construction joint ventures that is included in accrued expenses and other current liabilities on the condensed consolidated balance sheets.
${ }^{3}$ Included in this balance and in accrued and other current liabilities on our condensed consolidated balance sheets as of September 30, 2016, December 31, 2015 and September 30, 2015 was $\$ 83.1$ million, $\$ 65.5$ million and $\$ 65.1$ million, respectively, related to performance guarantees.

| (in thousands) | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | $\begin{gathered} 2015 \\ \text { As Revised } \end{gathered}$ |  | 2016 |  | $\begin{gathered} 2015 \\ \text { As Revised } \end{gathered}$ |  |
| Revenue: |  |  |  |  |  |  |  |  |
| Total ${ }^{1,3}$ | \$ | 550,296 | \$ | 485,639 | \$ | 1,520,342 | \$ | 1,395,190 |
| Less partners' interest and adjustments ${ }^{1,2,3}$ |  | 390,775 |  | 337,889 |  | 1,085,546 |  | 973,989 |
| Granite's interest |  | 159,521 |  | 147,750 |  | 434,796 |  | 421,201 |
| Cost of revenue: |  |  |  |  |  |  |  |  |
| Total ${ }^{3}$ |  | 510,579 |  | 469,069 |  | 1,451,189 |  | 1,315,370 |
| Less partners' interest and adjustments ${ }^{2,3}$ |  | 360,965 |  | 332,361 |  | 1,032,667 |  | 924,230 |
| Granite's interest |  | 149,614 |  | 136,708 |  | 418,522 |  | 391,140 |
| Granite's interest in gross profit | \$ | 9,907 | \$ | 11,042 | \$ | 16,274 | \$ | 30,061 |

${ }^{1}$ While Granite's interest in revenue, cost of revenue and gross profit were correctly stated, Total revenue and revenue for partners' interest and adjustments for the three months ended March 31, 2016 and June 30, 2016 were misstated in our Quarterly Reports for the quarter ended March 31, 2016 and June 30, 2016. Total revenue and revenue for partner's interest and adjustments as reported was (in thousands): $\$ 288,044$ and $\$ 141,785$, respectively, for the three months ended March 31,2016 and was $\$ 682,002$ and $\$ 552,986$, respectively, for the three months ended June 30, 2016. Total revenue and revenue for partner's interest and adjustments should have been (in thousands): $\$ 494,167$ and $\$ 347,908$, respectively, for the three months ended March 31, 2016 and $\$ 475,879$ and $\$ 346,863$, respectively, for the three months ended June 30, 2016. The misstatements did not have any impact on the consolidated financial statements in any period. We assessed the materiality of the errors in accordance with the SEC's Staff Accounting Bulletin 99 and concluded that the errors were not material to either of these previously issued financial statements. Accordingly, we will revise our previously issued financial statements prospectively to correct these errors.
${ }^{2}$ Partners' interest and adjustments represents amounts to reconcile total revenue and total cost of revenue as reported by our partners to Granite's interest adjusted to reflect our accounting policies and estimates.
${ }^{3}$ While Granite's interest in revenue, cost of revenue and gross profit were correctly stated, total and partners' interest for revenue and cost of revenue for the three and nine month periods ended September 30, 2015 were misstated in our Quarterly Report for the quarter ended September 30, 2015 and have been revised. Total revenue, partner's interest in revenue, total cost of revenue and partners' interest in cost of revenue reported were (in thousands): $\$ 530,215, \$ 382,465, \$ 424,492$ and $\$ 287,784$, respectively, for the three months ended September 30, 2015, and $\$ 1,439,766, \$ 1,018,565, \$ 1,270,793$ and $\$ 879,653$, respectively, for the nine months ended September 30, 2015. The misstatements did not have an impact on the consolidated financial statements. We assessed the materiality of the errors in accordance with the SEC's Staff Accounting Bulletin 99 and concluded that the errors were not material to the previously issued financial statements.

During the three and nine months ended September 30, 2016, unconsolidated construction joint venture net income was $\$ 38.7$ million and $\$ 68.0$ million, respectively, of which our share was $\$ 10.3$ million and $\$ 15.9$ million, respectively. During the three and nine months ended September 30, 2015, unconsolidated construction joint venture net income was $\$ 19.5$ million and $\$ 86.9$ million, respectively, of which our share was $\$ 11.1$ million and $\$ 29.7$ million, respectively. These joint venture net income amounts exclude our corporate overhead required to manage the joint ventures and include taxes only to the extent the applicable states or cities have joint venture level taxes.

## Line Item Joint Ventures

We participate in various "line item" joint venture agreements under which each member is responsible for performing certain discrete items of the total scope of contracted work. The revenue for each line item joint venture member's discrete items of work is defined in the contract with the project owner and each venture member bears the profitability risk associated with its own work. There is not a single set of books and records for a line item joint venture. Each member accounts for its items of work individually as it would for any self-performed contract. We include only our portion of these contracts in our condensed consolidated financial statements. As of September 30, 2016, we had four active line item joint venture construction projects with total contract values ranging from $\$ 42.2$ million to $\$ 87.8$ million of which our portion ranged from $\$ 28.3$ million to $\$ 64.9$ million. As of September 30, 2016, our share of revenue remaining to be recognized on these line item joint ventures ranged from $\$ 0.2$ million to $\$ 23.6$ million. During the three and nine months ended September 30, 2016, our portion of revenue from line item joint ventures was $\$ 9.5$ million and $\$ 23.5$ million, respectively. During the three and nine months ended September 30, 2015, our portion of revenue from line item joint ventures was $\$ 2.2$ million and $\$ 18.0$ million, respectively.

# GRANITE CONSTRUCTION INCORPORATED <br> NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED (Unaudited) 

## 8. Investments in Affiliates

The investments in affiliates balance on the condensed consolidated balance sheets is related to our investments in unconsolidated non-construction entities that we account for using the equity method of accounting, including investments in real estate entities and a non-real estate entity.

The investments in affiliates balance consists of the following:

| (in thousands) | September 30, <br> $\mathbf{2 0 1 6}$ | December 31, <br> $\mathbf{2 0 1 5}$ | September 30, <br> $\mathbf{2 0 1 5}$ |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Equity method investments in real estate affiliates | $\$$ | 24,638 | $\$$ | 24,103 | $\$$ |
| Equity method investment in other affiliate |  | 9,718 | 24,093 |  |  |
| Total investments in affiliates | $\$$ | 34,356 | $\$$ | 3,079 | 8,984 |

The following table provides summarized balance sheet information for our affiliates accounted for under the equity method on a combined basis:

| (in thousands) | September 30, <br> $\mathbf{2 0 1 6}$ | December 31, <br> $\mathbf{2 0 1 5}$ | September 30, <br> $\mathbf{2 0 1 5}$ |  |
| :--- | ---: | ---: | ---: | ---: |
| Total assets | $\$$ | 167,859 | $\$$ | 175,477 |
| Net assets | 95,128 | 104,370 | 179,949 |  |
| Granite's share of net assets | 34,356 | 33,182 | 106,239 |  |

The equity method investments in real estate affiliates included $\$ 19.7$ million, $\$ 18.5$ million and $\$ 18.4$ million in residential real estate in Texas as of September 30, 2016, December 31, 2015 and September 30, 2015, respectively. The remaining balances were in commercial real estate in Texas. Of the $\$ 167.9$ million in total assets as of September 30, 2016, real estate entities had total assets ranging from $\$ 0.3$ million to $\$ 59.4$ million and the non-real estate entity had total assets of $\$ 22.4$ million.

## 9. Property and Equipment, net

Balances of major classes of assets and allowances for depreciation and depletion are included in property and equipment, net on our condensed consolidated balance sheets and were as follows:

| (in thousands) | September 30, <br> $\mathbf{2 0 1 6}$ | December 31, <br> $\mathbf{2 0 1 5}$ | September 30, <br> $\mathbf{2 0 1 5}$ |  |
| :--- | ---: | ---: | ---: | ---: |
| Equipment and vehicles | $\$$ | 770,882 | $\$$ | 731,224 |
| Quarry property | 179,735 | 178,357 | 762,121 |  |
| Land and land improvements | 111,714 | 110,294 | 171,924 |  |
| Buildings and leasehold improvements | 82,733 | 82,871 | 111,058 |  |
| Office furniture and equipment | 61,007 | 60,821 | 82,651 |  |
| Property and equipment | $1,206,071$ | $1,163,567$ | 1,259 |  |
| Less: accumulated depreciation and depletion | 798,744 | 778,438 | 813,977 |  |
| Property and equipment, net | 407,327 | $\$$ | 385,129 | $\$$ |

# GRANITE CONSTRUCTION INCORPORATED <br> NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED (Unaudited) 

## 10. Debt Covenants and Events of Default

Our debt and credit agreements require us to comply with various affirmative, restrictive and financial covenants. Our failure to comply with any of these covenants, or to pay principal, interest or other amounts when due thereunder, would constitute an event of default under the applicable agreements. Under certain circumstances, the occurrence of an event of default under one of our debt or credit agreements (or the acceleration of the maturity of the indebtedness under one of our agreements) may constitute an event of default under one or more of our other debt or credit agreements. Default under our debt and credit agreements could result in (i) us no longer being entitled to borrow under the agreements; (ii) termination of the agreements; (iii) the requirement that any letters of credit under the agreements be cash collateralized; (iv) acceleration of the maturity of outstanding indebtedness under the agreements; and/or (v) foreclosure on any collateral securing the obligations under the agreements.

As of September 30, 2016, we had a $\$ 296.3$ million credit facility, of which $\$ 200.0$ million was a revolving credit facility and $\$ 96.3$ million was a term loan that matures on October 28, 2020 (the "Maturity Date") and has a sublimit for letters of credit of $\$ 100.0$ million (the "Credit Agreement"). As of September 30, 2016, $\$ 5.0$ million of the $\$ 96.3$ million term loan was included in current maturities of long-term debt and the remaining $\$ 91.3$ million was included in long-term debt on the condensed consolidated balance sheets.

As of September 30, 2016, senior notes payable in the amount of $\$ 160.0$ million were due to a group of institutional holders in four remaining equal annual installments from 2016 through 2019 and bear interest at $6.11 \%$ per annum ("2019 Notes"). Of the $\$ 40.0$ million due for the 2016 installment of the 2019 Notes, $\$ 30.0$ million is included in long-term debt on the condensed consolidated balance sheets as of September 30, 2016 and December 31, 2015, as we have the ability and intent to pay this installment using borrowings under the Credit Agreement or by obtaining other sources of financing. As of September 30, 2016 and December 31, 2015, $\$ 10.0$ million of the outstanding 2019 Notes was included in current maturities of long-term debt and the remaining $\$ 150.0$ million was included in long-term debt on the condensed consolidated balance sheets.

As of September 30, 2016, we were in compliance with the covenants contained in our note purchase agreement governing our 2019 Notes and Credit Agreement. We are not aware of any non-compliance by any of our unconsolidated real estate entities with the covenants contained in their debt agreements.

## 11. Weighted Average Shares Outstanding and Net Income Per Share

The following table presents a reconciliation of the weighted average shares outstanding used in calculating basic and diluted net income per share as well as the calculation of basic and diluted net income per share:

| (in thousands, except per share amounts) | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  | 2016 |  | 2015 |  |
| Numerator (basic and diluted): |  |  |  |  |  |  |  |  |
| Net income allocated to common shareholders for basic calculation | \$ | 37,105 | \$ | 30,759 | \$ | 40,047 | \$ | 31,812 |
| Denominator: |  |  |  |  |  |  |  |  |
| Weighted average common shares outstanding, basic |  | 39,599 |  | 39,378 |  | 39,539 |  | 39,317 |
| Dilutive effect of common stock options and restricted stock units |  | 714 |  | 519 |  | 666 |  | 546 |
| Weighted average common shares outstanding, diluted |  | 40,313 |  | 39,897 |  | 40,205 |  | 39,863 |
| Net income per share, basic | \$ | 0.94 | \$ | 0.78 | \$ | 1.01 | \$ | 0.81 |
| Net income per share, diluted | \$ | 0.92 | \$ | 0.77 | \$ | 1.00 | \$ | 0.80 |

## GRANITE CONSTRUCTION INCORPORATED NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED (Unaudited)

## 12. Equity

The following tables summarize our equity activity for the periods presented (in thousands):

|  | GraniteConstructionIncorporated |  | Non-controlling Interests |  | Total Equity |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at December 31, 2015 | \$ | 839,237 | \$ | 30,884 | \$ | 870,121 |
| Purchases of common stock ${ }^{1}$ |  | $(4,946)$ |  | - |  | $(4,946)$ |
| Other transactions with shareholders and employees ${ }^{2}$ |  | 12,247 |  | - |  | 12,247 |
| Transactions with non-controlling interests, net |  | - |  | $(1,827)$ |  | $(1,827)$ |
| Net income |  | 40,047 |  | 5,987 |  | 46,034 |
| Dividends on common stock |  | $(15,439)$ |  | - |  | $(15,439)$ |
| Balance at September 30, 2016 | \$ | 871,146 | \$ | 35,044 | \$ | 906,190 |
|  |  |  |  |  |  |  |
| Balance at December 31, 2014 | \$ | 794,385 | \$ | 22,721 | \$ | 817,106 |
| Purchases of common stock ${ }^{3}$ |  | $(3,366)$ |  | - |  | $(3,366)$ |
| Other transactions with shareholders and employees ${ }^{2}$ |  | 6,816 |  | - |  | 6,816 |
| Transactions with non-controlling interests, net |  | - |  | $(1,808)$ |  | $(1,808)$ |
| Net income |  | 31,812 |  | 1,297 |  | 33,109 |
| Dividends on common stock |  | $(15,352)$ |  | - |  | $(15,352)$ |
| Balance at September 30, 2015 | \$ | 814,295 | \$ | 22,210 | \$ | 836,505 |

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# GRANITE CONSTRUCTION INCORPORATED <br> NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED (Unaudited) 

## 13. Legal Proceedings

In the ordinary course of business, we or our joint ventures and affiliates are involved in various legal proceedings alleging, among other things, public liability issues or breach of contract or tortious conduct in connection with the performance of services and/or materials provided, the outcomes of which cannot be predicted with certainty. We are also subject to government inquiries and reporting requirements seeking information concerning our compliance with government construction contracting requirements and various laws and regulations, the outcomes of which cannot be predicted with certainty.

Some of the matters in which we or our joint ventures and affiliates are involved may involve compensatory, punitive, or other claims or sanctions that, if granted, could require us to pay damages or make other expenditures in amounts that are not probable to be incurred or cannot currently be reasonably estimated. In addition, in some circumstances our government contracts could be terminated, we could be suspended, debarred or incur other administrative penalties or sanctions, or payment of our costs could be disallowed. While any of our pending legal proceedings may be subject to early resolution as a result of our ongoing efforts to settle, whether or when any legal proceeding will be resolved through settlement is neither predictable nor guaranteed.

Accordingly, it is possible that future developments in such proceedings and inquiries could require us to (i) adjust existing accruals, or (ii) record new accruals that we did not originally believe to be probable or that could not be reasonably estimated. Such changes could be material to our financial condition, results of operations and/or cash flows in any particular reporting period. In addition to matters that are considered probable for which the loss can be reasonably estimated, we also disclose certain matters where the loss is considered reasonably possible and is reasonably estimable.
Liabilities relating to legal proceedings and government inquiries, to the extent that we have concluded such liabilities are probable and the amounts of such liabilities are reasonably estimable, are recorded in our condensed consolidated balance sheets. The aggregate liabilities recorded as of September 30, 2016, December 31, 2015 and September 30, 2015 related to these matters were approximately $\$ 0.7$ million, $\$ 5.2$ million and $\$ 9.2$ million, respectively, and were primarily included in accrued expenses and other current liabilities. The aggregate range of possible loss related to (i) matters considered reasonably possible, and (ii) reasonably possible amounts in excess of accrued losses recorded for probable loss contingencies, was immaterial as of September 30, 2016.

# GRANITE CONSTRUCTION INCORPORATED NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED (Unaudited) 

## 14. Business Segment Information

Summarized segment information is as follows (in thousands):

|  | Three Months Ended September 30, |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Construction | Large Project <br> Construction | Construction <br> Materials | Total |  |  |
| $\mathbf{2 0 1 6}$ | $\$$ | 464,624 | $\$$ | 249,345 | $\$$ | 162,835 |
| Total revenue from reportable segments | - | $\$$ | 876,804 |  |  |  |
| Elimination of intersegment revenue | 464,624 | 249,345 | 89,939 | $(72,899)$ |  |  |
| Revenue from external customers | 71,530 | 23,519 | 12,625 | 107,905 |  |  |
| Gross profit | 6,162 | 1,821 | 6,168 | 14,151 |  |  |
| Depreciation, depletion and amortization |  |  |  |  |  |  |
| $\mathbf{2 0 1 5}$ | $\$$ | 427,018 | $\$$ | 217,084 | $\$$ | 165,771 |
| Total revenue from reportable segments | - |  | $\$$ | 809,873 |  |  |
| Elimination of intersegment revenue |  | - | $(58,497)$ | $(58,497)$ |  |  |
| Revenue from external customers | 627,018 | 217,084 | 107,274 | 751,376 |  |  |
| Gross profit | 60,471 | 21,654 | 13,958 | 96,083 |  |  |
| Depreciation, depletion and amortization | 5,194 | 3,308 | 5,799 | 14,301 |  |  |


|  | Nine Months Ended September 30, |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Construction | Large Project <br> Construction | Construction <br> Materials | Total |  |  |
| $\mathbf{2 0 1 6}$ | $\$ 1,005,457$ | $\$$ | 642,116 | $\$$ | 327,108 | $\$ 1,974,681$ |
| Total revenue from reportable segments | - | - | $(126,745)$ | $(126,745)$ |  |  |
| Elimination of intersegment revenue | $1,005,457$ | 642,116 | 200,363 | $1,847,936$ |  |  |
| Revenue from external customers | 147,519 | 50,678 | 21,923 | 220,120 |  |  |
| Gross profit | 16,032 | 4,809 | 17,364 | 38,205 |  |  |
| Depreciation, depletion and amortization | 156,458 | 322,800 | 290,898 | 770,156 |  |  |
| Segment assets |  |  |  |  |  |  |
| 2015 |  |  |  |  |  |  |
| Total revenue from reportable segments | 921,143 | $\$$ | 590,282 | $\$$ | 332,920 | $\$ 1,844,345$ |
| Elimination of intersegment revenue | - | - | $(103,478)$ | $(103,478)$ |  |  |
| Revenue from external customers | 921,143 | 590,282 | 229,442 | $1,740,867$ |  |  |
| Gross profit | 119,950 | 53,669 | 25,593 | 199,212 |  |  |
| Depreciation, depletion and amortization | 14,752 | 8,311 | 16,806 | 39,869 |  |  |
| Segment assets | 140,493 | 271,878 | 300,739 | 713,110 |  |  |

A reconciliation of segment gross profit to consolidated income before provision for income taxes is as follows:

| (in thousands) | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  | 2016 |  | 2015 |  |
| Total gross profit from reportable segments | \$ | 107,674 | \$ | 96,083 | \$ | 220,120 | \$ | 199,212 |
| Selling, general and administrative expenses |  | 54,194 |  | 45,262 |  | 159,032 |  | 143,811 |
| Gain on sales of property and equipment |  | (398) |  | (804) |  | $(2,364)$ |  | $(2,090)$ |
| Other (income) expense |  | (912) |  | 1,766 |  | $(3,024)$ |  | 6,234 |
| Income before provision for income taxes | \$ | 54,790 | \$ | 49,859 | \$ | 66,476 | \$ | 51,257 |

## Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## Forward-Looking Disclosure

From time to time, Granite makes certain comments and disclosures in reports and statements, including in this Quarterly Report on Form 10-Q, or statements made by its officers or directors, that are not based on historical facts, including statements regarding future events, occurrences, circumstances, activities, performance, outcomes and results, that may constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are identified by words such as "future," "outlook," "assumes," "believes," "expects," "estimates," "anticipates," "intends," "plans," "appears," "may," "will," "should," "could," "would," "continue," and the negatives thereof or other comparable terminology or by the context in which they are made. In addition, other written or oral statements that constitute forward-looking statements have been made and may in the future be made by or on behalf of Granite. These forward-looking statements are estimates reflecting the best judgment of senior management and reflect our current expectations regarding future events, occurrences, circumstances, activities, performance, outcomes and results. These expectations may or may not be realized. Some of these expectations may be based on beliefs, assumptions or estimates that may prove to be incorrect. In addition, our business and operations involve numerous risks and uncertainties, many of which are beyond our control, which could result in our expectations not being realized or otherwise materially affect our business, financial condition, results of operations, cash flows and liquidity. Such risks and uncertainties include, but are not limited to, those more specifically described in our Annual Report on Form 10-K under "Item 1A. Risk Factors." Due to the inherent risks and uncertainties associated with our forward-looking statements, the reader is cautioned not to place undue reliance on them. The reader is also cautioned that the forward-looking statements contained herein speak only as of the date of this Quarterly Report on Form 10-Q and, except as required by law, we undertake no obligation to revise or update any forward-looking statements for any reason.

## Overview

We are one of the largest diversified heavy civil contractors and construction materials producers in the United States, engaged in the construction and improvement of streets, roads, highways, mass transit facilities, airport infrastructure, bridges, trenchless and underground utilities, power-related facilities, water-related facilities, utilities, tunnels, dams and other infrastructure-related projects. We have three reportable business segments: Construction, Large Project Construction and Construction Materials (see Note 14 of "Notes to the Condensed Consolidated Financial Statements").

In addition to business segments, we review our business by operating groups and by public and private market sectors. Our operating groups are defined as follows: (i) California; (ii) Northwest, which primarily includes offices in Alaska, Arizona, Nevada, Utah and Washington; (iii) Heavy Civil, which primarily includes offices in California, Florida, New York and Texas; and (iv) Kenny, which primarily includes an office in Illinois.

With the exception of contract change orders and affirmative claims, which are typically sole-source, our construction contracts are primarily obtained through competitive bidding in response to solicitations by both public agencies and private parties and on a negotiated basis as a result of solicitations from private parties. Our bidding activity is affected by such factors as the nature and volume of advertising and other solicitations, contract backlog, available personnel, current utilization of equipment and other resources, our ability to obtain necessary surety bonds and competitive considerations. Bidding activity, contract backlog and revenue resulting from the award of new contracts may vary significantly from period to period.

The four primary economic drivers of our business are (i) the overall health of the economy; (ii) federal, state and local public funding levels; (iii) population growth resulting in public and private development; and (iv) the need to replace or repair aging infrastructure. Changes in these drivers can either reduce our revenues and/or gross profit margins or provide opportunities for revenue growth and gross profit margin improvement.

## Current Economic Environment and Outlook

Both public and private markets remain highly competitive. Private market activity, across geographies and end markets, continues to drive growth opportunities. Current record backlog of $\$ 3.8$ billion reflects positive steady trends, against a backdrop of modest economic growth. We continue to anticipate positive demand impact from improved public-spending trends in 2017 and beyond, which we expect will result primarily in growth opportunities for our Construction and Construction Materials segments.

To date, we believe the five-year Fixing America's Surface Transportation ("FAST") Act has been a stabilizing force for state departments of transportation. It has improved their visibility and their planning, but it is not yet a growth catalyst. Public transportation investment continues to lag demand, with bidding activity steady and stable. In California, a unified industry continues to work with elected officials to garner support for incremental investment. We believe that significant, long-term transportation funding solutions in California are achievable either after Election Day or early in 2017.

The market for our Large Project Construction segment remains robust. As we prioritize the tens of billions of dollars' worth of future North American projects, we expect to build and maintain a broad roster from $\$ 10$ billion to $\$ 20$ billion of bidding opportunities over a rolling, two-year period for the foreseeable future. We are focused on appropriately managing risk in all of our bidding opportunities, allowing us to focus on projects with appropriate returns relative to risks.

## Results of Operations

Our operations are typically affected more by weather conditions during the first and fourth quarters of our fiscal year which may alter our construction schedules and can create variability in our revenues and profitability. Therefore, the results of operations of a given quarter are not indicative of the results to be expected for the full year.

The following table presents a financial summary for the three and nine months ended September 30, 2016 and 2015:

| (in thousands) | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  | 2016 |  | 2015 |  |
| Total revenue | \$ | 803,905 | \$ | 751,376 | \$ | 1,847,936 | \$ | 1,740,867 |
| Gross profit |  | 107,674 |  | 96,083 |  | 220,120 |  | 199,212 |
| Operating income |  | 53,878 |  | 51,625 |  | 63,452 |  | 57,491 |
| Total other (income) expense |  | (912) |  | 1,766 |  | $(3,024)$ |  | 6,234 |
| Amount attributable to non-controlling interests |  | (982) |  | $(1,421)$ |  | $(5,987)$ |  | $(1,297)$ |
| Net income attributable to Granite Construction Incorporated |  | 37,105 |  | 30,759 |  | 40,047 |  | 31,812 |

## Revenue

## Total Revenue by Segment

|  | Three Months Ended September 30, |  |  | Nine Months Ended September 30, |  |  |  |  |  |
| :--- | ---: | ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (dollars in thousands) | $\mathbf{2 0 1 6}$ |  | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 5}$ |  |  |  |  |
| Construction | $\$ 464,624$ | $57.8 \%$ | $\$ 427,018$ | $56.8 \%$ | $\$ 1,005,457$ | $54.5 \%$ | $\$$ | 921,143 | $52.9 \%$ |
| Large Project Construction | 249,345 | 31.0 | 217,084 | 28.9 | 642,116 | 34.7 | 590,282 | 33.9 |  |
| Construction Materials | 89,936 | 11.2 | 107,274 | 14.3 | 200,363 | 10.8 | 229,442 | 13.2 |  |
| Total | $\$ 803,905$ | $100.0 \%$ | $\$ 751,376$ | $100.0 \%$ | $\$ 1,847,936$ | $100.0 \%$ | $\$ 1,740,867$ | $100.0 \%$ |  |

## Construction Revenue

| (dollars in thousands) | Three Months Ended September 30, |  |  |  |  |  | Nine Months Ended September 30, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  |  | 2015 |  |  | 2016 |  |  | 2015 |  |  |
| California: |  |  |  |  |  |  |  |  |  |  |  |  |
| Public sector |  | 118,887 | 25.5\% | \$ | 124,628 | 29.2\% | \$ | 272,233 | 27.2\% | \$ | 283,099 | 30.7\% |
| Private sector |  | 55,739 | 12.0 |  | 34,105 | 8.0 |  | 131,197 | 13.0 |  | 78,989 | 8.6 |
| Northwest: |  |  |  |  |  |  |  |  |  |  |  |  |
| Public sector |  | 192,180 | 41.4 |  | 176,711 | 41.4 |  | 361,026 | 35.9 |  | 335,639 | 36.4 |
| Private sector |  | 31,386 | 6.8 |  | 30,035 | 7.0 |  | 69,778 | 6.9 |  | 79,855 | 8.7 |
| Heavy Civil ${ }^{1}$ |  | 7,119 | 1.5 |  | 7,195 | 1.7 |  | 16,914 | 1.7 |  | 22,284 | 2.4 |
| Kenny: |  |  |  |  |  |  |  |  |  |  |  |  |
| Public sector |  | 47,671 | 10.3 |  | 33,208 | 7.8 |  | 114,828 | 11.4 |  | 67,084 | 7.3 |
| Private sector |  | 11,642 | 2.5 |  | 21,136 | 4.9 |  | 39,481 | 3.9 |  | 54,193 | 5.9 |
| Total |  | 464,624 | 100.0\% | \$ | 427,018 | 100.0\% |  | 1,005,457 | 100.0\% | \$ | 921,143 | 100.0\% |

${ }^{1}$ For the periods presented, this Construction revenue was earned only from the public sector.
Construction revenue for the three and nine months ended September 30, 2016 increased by $\$ 37.6$ million, or $8.8 \%$, and $\$ 84.3$ million, or $9.2 \%$, respectively, compared to the same periods in 2015 . The increases were primarily due to an increase in awards in the private sector of the California operating group and an increase in beginning contract backlog in the Northwest operating group and in the Kenny operating group public sector. These increases were partially offset by jobs nearing completion without the replacement of new work in the Kenny operating group private sector and, during the nine months, decreased bid activity in the California operating group public sector and the Northwest operating group private sector.
Large Project Construction Revenue

|  | Three Months Ended September 30, |  |  | Nine Months Ended September 30, |  |  |  |  |  |
| :--- | ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (dollars in thousands) | $\mathbf{2 0 1 6}$ |  |  | $\mathbf{2 0 1 5}$ |  | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 5}$ |  |  |
| Heavy Civil $^{1}$ | $\$ 202,844$ | $81.3 \%$ | $\$ 161,266$ | $74.3 \%$ | $\$ 509,876$ | $79.5 \%$ | $\$ 441,666$ | $74.8 \%$ |  |
| Northwest $^{1}$ | 10,751 | 4.3 | 11,524 | 5.3 | 23,888 | 3.7 | 35,835 | 6.1 |  |
| California $^{1}$ | 8,986 | 3.6 | 6,938 | 3.2 | 23,942 | 3.7 | 17,880 | 3.0 |  |
| Kenny |  |  |  |  |  |  |  |  |  |
| $\quad$ Public sector | 18,899 | 7.6 | 19,762 | 9.1 | 66,206 | 10.3 | 59,493 | 10.1 |  |
| $\quad$ Private sector | 7,865 | 3.2 | 17,594 | 8.1 | 18,204 | 2.8 | 35,408 | 6.0 |  |
| Total | $\$ 249,345$ | $100.0 \%$ | $\$ 217,084$ | $100.0 \%$ | $\$ 642,116$ | $100.0 \%$ | $\$ 590,282$ | $100.0 \%$ |  |

${ }^{1}$ For the periods presented, this Large Project Construction revenue was earned only from the public sector.
Large Project Construction revenue for the three and nine months ended September 30, 2016 increased by $\$ 32.3$ million, or $14.9 \%$, and $\$ 51.8$ million, or $8.8 \%$, respectively, compared to the same periods in 2015 . The increases were primarily due to progress on new projects in the Heavy Civil operating group, California group and, during the nine months, in the Kenny operating group public sector. The increases were partially offset by decreases in the Northwest operating group and Kenny operating group private sector from the completion of projects in late 2015 while new awards were in their early stages.

## Construction Materials Revenue

|  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (dollars in thousands) | $\mathbf{2 0 1 6}$ |  |  | $\mathbf{2 0 1 5}$ |  | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 5}$ |  |  |  |  |
| California | $\$$ | 46,185 | $51.4 \%$ | $\$$ | 69,279 | $64.6 \%$ | $\$ 112,575$ | $56.2 \%$ | $\$$ | 146,487 | $63.8 \%$ |
| Northwest | 43,751 | 48.6 | 37,995 | 35.4 | 87,788 | 43.8 | 82,955 | 36.2 |  |  |  |
| Total | $\$$ | 89,936 | $100.0 \%$ | $\$ 107,274$ | $100.0 \%$ | $\$$ | 200,363 | $100.0 \%$ | $\$$ | 229,442 | $100.0 \%$ |

Construction Materials revenue for the three and nine months ended September 30, 2016 decreased by $\$ 17.3$ million, or $16.2 \%$, and $\$ 29.1$ million, or $12.7 \%$, respectively, compared to the same periods in 2015 due to a decline in external volume in the California operating group partially offset by an increase in the Northwest operating group from increased sales volume at higher sales prices. However, internal sales volumes increased during the periods as a result of an increase in the use of materials by our Construction segment projects.

## Contract Backlog

Our contract backlog consists of the unearned revenue on awarded contracts, including $100 \%$ of our consolidated joint venture contracts and our proportionate share of unconsolidated joint venture contracts. We generally include a project in our contract backlog at the time it is awarded and to the extent we believe funding is probable. Certain federal and municipal government contracts where funding is appropriated on a periodic basis are included in contract backlog at the time of the award when it is probable the contract value will be funded and executed. Existing contracts that include unexercised contract options and unissued task orders are included in contract backlog to the extent their issuance is probable or options are exercised. Substantially all of the contracts in our contract backlog may be canceled or modified at the election of the customer; however, we have not been materially adversely affected by contract cancellations or modifications in the past.

Total Contract Backlog by Segment

| (dollars in thousands) | September 30, 2016 |  |  |  |  | June 30, 2016 |  | September 30, 2015 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Construction | $\$$ | $1,102,147$ | $29.3 \%$ | $\$$ | $1,144,965$ | $30.5 \%$ | $\$$ | 866,567 |
| Large Project Construction |  | $2,662,399$ | 70.7 | $2,606,019$ | 69.5 | $2,222,085$ | 71.9 |  |
| Total | $\$$ | $3,764,546$ | $100.0 \%$ | $\$$ | $3,750,984$ | $100.0 \%$ | $\$$ | $3,088,652$ |

## Construction Contract Backlog

| (dollars in thousands) | September 30, 2016 |  |  | June 30, 2016 |  |  | September 30, 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| California: |  |  |  |  |  |  |  |  |  |
| Public sector | \$ | 254,833 | 23.1\% | \$ | 291,704 | 25.5\% | \$ | 319,448 | 36.8\% |
| Private sector |  | 84,741 | 7.7 |  | 54,761 | 4.8 |  | 47,902 | 5.5 |
| Northwest: |  |  |  |  |  |  |  |  |  |
| Public sector |  | 295,581 | 26.8 |  | 340,673 | 29.8 |  | 189,887 | 21.9 |
| Private sector |  | 30,832 | 2.8 |  | 31,476 | 2.7 |  | 26,082 | 3.0 |
| Heavy Civil |  |  |  |  |  |  |  |  |  |
| Public sector |  | 102,283 | 9.3 |  | 97,390 | 8.5 |  | 88,067 | 10.2 |
| Private sector |  | 4,748 | 0.4 |  | - | - |  | - | - |
| Kenny: |  |  |  |  |  |  |  |  |  |
| Public sector |  | 284,601 | 25.9 |  | 300,076 | 26.2 |  | 121,893 | 14.1 |
| Private sector |  | 44,528 | 4.0 |  | 28,885 | 2.5 |  | 73,288 | 8.5 |
| Total | \$ | 1,102,147 | 100.0\% | \$ | 1,144,965 | 100.0\% | \$ | 866,567 | 100.0\% |

Construction contract backlog of $\$ 1.1$ billion at September 30, 2016 was $\$ 42.8$ million, or $3.7 \%$, lower than at June 30, 2016 due to completion of existing projects in the public sector of California, Northwest and Kenny operating groups. Decreases were partially offset by new awards in the Heavy Civil operating group and in the private sector of the California and Kenny operating groups. Significant new awards during the three months ended September 30, 2016, included a $\$ 28.7$ million federal airfield repair and repave project in Kentucky, a $\$ 22.7$ million bridge reconstruction project in Illinois and a $\$ 39.3$ million new rail station sub-contract in Washington.

## Large Project Construction Contract Backlog

| (dollars in thousands) | September 30, 2016 |  |  | June 30, 2016 |  |  | September 30, 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Heavy Civil ${ }^{1}$ | \$ | 1,905,434 | 71.6\% | \$ | 1,783,863 | 68.5\% | \$ | 1,771,404 | 79.7\% |
| Northwest ${ }^{1}$ |  | 101,013 | 3.8 |  | 110,556 | 4.2 |  | 76,959 | 3.5 |
| California ${ }^{1}$ |  | 104,810 | 3.9 |  | 136,316 | 5.2 |  | 7,006 | 0.3 |
| Kenny: |  |  |  |  |  |  |  |  |  |
| Public sector ${ }^{2}$ |  | 471,067 | 17.7 |  | 487,344 | 18.7 |  | 291,731 | 13.1 |
| Private sector |  | 80,075 | 3.0 |  | 87,940 | 3.4 |  | 74,985 | 3.4 |
| Total | \$ | 2,662,399 | 100.0\% | \$ | 2,606,019 | 100.0\% | \$ | 2,222,085 | $\underline{100.0 \%}$ |

${ }^{1}$ For the periods presented, this Large Project Construction contract backlog was related to contracts with public agencies.
${ }^{2}$ As of September 30, 2016, June 30, 2016 and September 30, 2015, $\$ 0.9$ million, $\$ 3.5$ million and $\$ 20.1$ million, respectively, of the Kenny public sector contract backlog was translated from Canadian dollars to U.S. dollars at the spot rate in effect at the reporting date.

Large Project Construction contract backlog of $\$ 2.7$ billion as of September 30, 2016 was $\$ 56.4$ million, or $2.2 \%$, higher than at June 30, 2016, due to new awards in the Heavy Civil operating group partially offset by progress on existing projects in all other operating groups. New awards during the three months ended September 30, 2016 included our $\$ 291.6$ million share of a rail project in Hawaii.
Non-controlling partners' share of Large Project Construction contract backlog as of September 30, 2016, June 30, 2016, and September 30, 2015 was $\$ 155.0$ million, $\$ 158.6$ million and $\$ 80.1$ million, respectively.

## Gross Profit

Although uncommon, revenue in an amount equal to cost incurred is recognized if there is not sufficient information to determine the estimated profit on the project with a reasonable level of certainty. During the three and nine months ended September 30, 2016 and September 30, 2015, there was sufficient information to determine the estimated profit on all of our projects with a reasonable level of certainty. Gross profit can vary significantly in periods where previously deferred profit is recognized on one or more projects or, conversely, if we have outstanding claims that are not probable or estimable.

The following table presents gross profit by business segment for the respective periods:

| (dollars in thousands) | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  | 2016 |  | 2015 |  |
| Construction | \$ | 71,530 | \$ | 60,471 | \$ | 147,519 | \$ | 119,950 |
| Percent of segment revenue |  | 15.4\% |  | 14.2\% |  | 14.7\% |  | 13.0\% |
| Large Project Construction |  | 23,519 |  | 21,654 |  | 50,678 |  | 53,669 |
| Percent of segment revenue |  | 9.4 |  | 10.0 |  | 7.9 |  | 9.1 |
| Construction Materials |  | 12,625 |  | 13,958 |  | 21,923 |  | 25,593 |
| Percent of segment revenue |  | 14.0 |  | 13.0 |  | 10.9 |  | 11.2 |
| Total gross profit | \$ | 107,674 | \$ | 96,083 | \$ | 220,120 | \$ | 199,212 |
| Percent of total revenue |  | 13.4\% |  | 12.8\% |  | 11.9\% |  | 11.4\% |

Construction gross profit for the three and nine months ended September 30, 2016 increased by $\$ 11.1$ million, or $18.3 \%$, and $\$ 27.6$ million, or $23.0 \%$, respectively, compared to the same periods in 2015 . Construction gross profit as a percentage of segment revenue for the three and nine months ended September 30, 2016 increased to $15.4 \%$ from $14.2 \%$ and to $14.7 \%$ from $13.0 \%$, respectively, when compared to the same periods in 2015. The increases during the nine months ended September 30, 2016 were primarily due to increased revenue volume and margin improvement from increased private sector projects and increased margin on contract backlog at the beginning of each 2016 period compared to 2015. The increases during the nine months ended September 30, 2016 were partially offset by decreases from estimated probable cost recoveries on claims and net changes from revisions in estimates (see Note 3 of "Notes to the Condensed Consolidated Financial Statements").

Large Project Construction gross profit for the three and nine months ended September 30, 2016 increased by $\$ 1.9$ million, or $8.6 \%$, and decreased by $\$ 3.0$ million, or $5.6 \%$, respectively, when compared to the same periods in 2015 . Large Project Construction gross profit as a percentage of segment revenue for the three and nine months ended September 30, 2016 decreased to $9.4 \%$ from $10.0 \%$ and to $7.9 \%$ from $9.1 \%$, respectively, when compared to the same periods in 2015 . The decreases were primarily due to net changes from revisions in estimates (see Note 3 of "Notes to the Condensed Consolidated Financial Statements"). Progress on projects that began in late 2015 and early 2016 partially offset the net decreases from revisions in estimates.

Construction Materials gross profit for the three and nine months ended September 30, 2016 decreased by $\$ 1.3$ million, or $9.6 \%$, and $\$ 3.7$ million, or $14.3 \%$, respectively, when compared to same periods in 2015 . The decrease was primarily due to a decline in external sales volumes partially offset by a decrease in costs.

## Selling, General and Administrative Expenses

The following table presents the components of selling, general and administrative expenses for the respective periods:

| (dollars in thousands) | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  | 2016 |  | 2015 |  |
| Selling |  |  |  |  |  |  |  |  |
| Salaries and related expenses | \$ | 10,831 | \$ | 9,546 | \$ | 35,040 | \$ | 32,243 |
| Other selling expenses |  | 3,193 |  | 2,480 |  | 7,287 |  | 7,064 |
| Total selling |  | 14,024 |  | 12,026 |  | 42,327 |  | 39,307 |
| General and administrative |  |  |  |  |  |  |  |  |
| Salaries and related expenses |  | 21,915 |  | 17,764 |  | 58,815 |  | 52,153 |
| Restricted stock unit amortization |  | 1,550 |  | 898 |  | 9,763 |  | 4,887 |
| Other general and administrative expenses |  | 16,705 |  | 14,574 |  | 48,127 |  | 47,464 |
| Total general and administrative |  | 40,170 |  | 33,236 |  | 116,705 |  | 104,504 |
| Total selling, general and administrative | \$ | 54,194 | \$ | 45,262 | \$ | 159,032 | \$ | 143,811 |
| Percent of revenue |  | 6.7\% |  | 6.0\% |  | 8.6\% |  | 8.3\% |

Selling, general and administrative expenses for the three and nine months ended September 30, 2016 increased $\$ 8.9$ million, or $19.7 \%$, and $\$ 15.2$ million, or $10.6 \%$, respectively, compared to the same periods in 2015 .

## Selling Expenses

Selling expenses include the costs for estimating and bidding, business development and materials facility permits. Selling expenses can vary depending on the volume of projects in process and the number of employees assigned to estimating and bidding activities. As projects are completed or the volume of work slows down, we temporarily redeploy project employees to bid on new projects, moving their salaries and related costs from cost of revenue to selling expenses. Selling expenses during the three and nine months ended September 30,2016 increased $\$ 2.0$ million, or $16.6 \%$, and $\$ 3.0$ million, or $7.7 \%$, respectively, compared to the same periods in 2015 primarily due to increases in salaries and related expenses from increased bidding activity.

## General and Administrative Expenses

General and administrative expenses include costs related to our operational offices that are not allocated to direct contract costs and expenses related to our corporate functions. These costs include variable cash and restricted stock performancebased incentives for select management personnel on which our compensation strategy heavily relies. The cash portion of these incentives is expensed when earned while the restricted stock portion is expensed as earned over the vesting period of the restricted stock award (generally three years; however, immediate vesting may apply to certain awards pursuant to the 2012 Equity Incentive Plan). Other general and administrative expenses include travel and entertainment, outside services, information technology, depreciation, occupancy, training, office supplies, changes in the fair market value of our NonQualified Deferred Compensation plan liability and other miscellaneous expenses, none of which individually exceeded $10 \%$ of total general and administrative expenses. Total general and administrative expenses for the three and nine months ended September 30, 2016 increased $\$ 6.9$ million, or $20.9 \%$ and $\$ 12.2$ million, or $11.7 \%$, respectively, compared to the same periods in 2015 primarily due to an increase in salaries and related expenses from increased incentive compensation and related costs associated with higher net income. The increase during the three months ended September 30, 2016 also included an increase in other general and administrative expenses from a change in the fair market value of our NonQualified Deferred Compensation plan liability, which is offset in other (income) expense. In addition, the increase during the nine months ended September 30, 2016 was due to an increase in restricted stock unit amortization from awards issued in the first quarter of 2016, a portion of which immediately vested.

## Other (Income) Expense

The following table presents the components of other (income) expense for the respective periods:

| (in thousands) | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  | 2016 |  | 2015 |  |
| Interest income | \$ | (790) | \$ | (591) | \$ | $(2,424)$ | \$ | $(1,561)$ |
| Interest expense |  | 3,034 |  | 3,485 |  | 9,270 |  | 10,966 |
| Equity in income of affiliates |  | $(2,424)$ |  | $(1,155)$ |  | $(4,583)$ |  | $(1,762)$ |
| Other (income) expense, net |  | (732) |  | 27 |  | $(5,287)$ |  | $(1,409)$ |
| Total other (income) expense | \$ | (912) | \$ | 1,766 | \$ | $(3,024)$ | \$ | 6,234 |

Interest expense for the three and nine months ended September 30, 2016 decreased $\$ 0.5$ million and $\$ 1.7$ million, respectively, when compared to the same periods in 2015 primarily due to a reduction of the principal balance of our 2019 Notes (as defined in the Senior Notes Payable section below) from payments made in late 2015. Equity in income of affiliates for the three and nine months ended September 30, 2016 increased $\$ 1.3$ million and $\$ 2.8$ million, respectively, when compared to the same periods in 2015 primarily due to income associated with an unconsolidated real estate affiliate and with the non-real estate entity. Other (income) expense, net for the three and nine months ended September 30, 2016 increased $\$ 0.8$ million and $\$ 3.9$ million, respectively, when compared to the same periods in 2015 primarily due to changes in the fair market values of our interest rate swap and Non-Qualified Deferred Compensation plan assets as well as a gain associated with a consolidated real estate entity for the nine month period.

## Income Taxes

The following table presents the provision for income taxes for the respective periods:

|  | Three Months Ended <br> September 30, |  |  | Nine Months Ended <br> September 30, |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| (dollars in thousands) | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 5}$ |  |  |
| Provision for income taxes | $\$$ | 16,703 | $\$$ | 17,679 | $\$$ | 20,442 |
| Effective tax rate |  | $30.5 \%$ | $35.5 \%$ | $30.8 \%$ | $35.4 \%$ |  |

We calculate our income tax provision at the end of each interim period by estimating our annual effective tax rate and applying that rate to our year-to-date ordinary earnings. The effect of changes in enacted tax laws, tax rates or tax status is recognized in the interim period in which the change occurs.

Our effective tax rate for the three and nine months ended September 30, 2016 decreased to $30.5 \%$ from $35.5 \%$ and to $30.8 \%$ from $35.4 \%$, respectively, when compared to the same periods in 2015 . These changes were primarily due to an increase in non-controlling interests and an increase in the domestic production activities deduction for the three and nine months ended September 30, 2016 when compared to the same periods in 2015.

## Amount Attributable to Non-controlling Interests

The following table presents the amount attributable to non-controlling interests in consolidated subsidiaries for the respective periods:

|  | Three Months Ended <br> September 30, |  |  |  | Nine Months Ended <br> September 30, |  |  |
| :--- | :--- | ---: | :--- | ---: | :--- | ---: | :--- |
| (in thousands) | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 5}$ |  |  |  |
| Amount attributable to non-controlling interests | $\$$ |  | $(982)$ | $\$$ | $(1,421)$ | $\$$ | $(5,987)$ |

The amount attributable to non-controlling interests represents the non-controlling owners' share of the income or loss of our consolidated construction joint ventures and real estate entities. The change for the nine months ended September 30, 2016 was primarily due to the estimated recovery of back charge claims in 2016 and income from a consolidated construction joint venture awarded in the third quarter of 2015.

## Certain Legal Proceedings

As discussed in Note 13 of "Notes to the Condensed Consolidated Financial Statements," under certain circumstances the resolution of certain legal proceedings to which we are subject could have direct or indirect consequences that could have a material adverse effect on our financial position, results of operations, cash flows and/or liquidity.

## Liquidity and Capital Resources

The timing differences between our cash inflows and outflows require us to maintain adequate levels of working capital. We believe our cash and cash equivalents, short-term investments, available borrowing capacity and cash expected to be generated from operations will be sufficient to meet our expected working capital needs, capital expenditures, financial commitments, cash dividend payments, and other liquidity requirements associated with our existing operations for the next twelve months. We maintain a collateralized credit facility of $\$ 296.3$ million, of which $\$ 189.8$ million was available at September 30, 2016, to provide capital needs to fund growth opportunities, either internal or generated through acquisitions (see Credit Agreement discussion below) or to pay installments on our 2019 Notes (see Senior Notes Payable discussion below). We do not anticipate that this credit facility will be required to fund future working capital needs associated with our existing operations. If we experience a prolonged change in our business operating results or make a significant acquisition, we may need to acquire additional sources of financing, which, if available, may be limited by the terms of our existing debt covenants, or may require the amendment of our existing debt agreements. There can be no assurance that sufficient capital will continue to be available in the future or that it will be available on terms acceptable to us.
We typically invoice our customers on a monthly basis. Our contracts frequently call for retention that is a specified percentage withheld from each payment until the contract is completed and the work accepted by the customer. Our revenue, gross profit and the resulting cash flows can differ significantly from period to period due to a variety of factors, including our projects' progressions toward completion, outstanding contract change orders and claims and the payment terms of our contracts.

The following table presents our cash, cash equivalents and marketable securities, including amounts from our consolidated joint ventures ("CCJVs"), as of the respective dates:

| (in thousands) | September 30, <br> $\mathbf{2 0 1 6}$ | December 31, <br> $\mathbf{2 0 1 5}$ | September 30, <br> $\mathbf{2 0 1 5}$ |  |
| :--- | ---: | ---: | ---: | ---: |
| Cash and cash equivalents excluding consolidated joint ventures | $\$$ | 102,422 | $\$$ | 206,626 |
| Consolidated construction joint venture cash and cash equivalents $^{1}$ |  | 47,803 | 180,733 |  |
| Total consolidated cash and cash equivalents | 150,225 | 252,836 | 221,785 |  |
| Short-term and long-term marketable securities ${ }^{2}$ | 107,771 | 105,695 | 88,253 |  |
| Total cash, cash equivalents and marketable securities | $\$$ | 257,996 | $\$$ | 358,531 |

${ }^{1}$ The volume and stage of completion of contracts from our CCJVs may cause fluctuations in joint venture cash and cash equivalents between periods. These funds generally are not available for the working capital or other liquidity needs of Granite until distributed.
${ }^{2}$ See Note 4 of "Notes to the Condensed Consolidated Financial Statements" for the composition of our marketable securities.
Our primary sources of liquidity are cash and cash equivalents, marketable securities and cash generated from operations. We may also from time to time access our Credit Agreement (defined below), issue and sell equity, debt or hybrid securities or engage in other capital markets transactions.

Our cash and cash equivalents consisted of deposits and money market funds held with established national financial institutions. Marketable securities consist of U.S. Government and agency obligations and commercial paper.

Granite's portion of consolidated joint venture cash and cash equivalents was $\$ 29.2$ million, $\$ 28.9$ million and $\$ 26.1$ million as of September 30, 2016, December 31, 2015 and September 30, 2015, respectively. Granite's portion of unconsolidated joint venture cash and cash equivalents was $\$ 150.9$ million, $\$ 127.8$ million and $\$ 140.1$ million as of September 30, 2016, December 31, 2015 and September 30, 2015, respectively. The assets of each consolidated and unconsolidated construction joint venture relate solely to that joint venture. The decision to distribute joint venture assets must generally be made jointly by a majority of the members and, accordingly, these assets, including those associated with estimated cost recovery of customer affirmative claims and back charge claims, are generally not available for the working capital needs of Granite until distributed.

Our principal uses of liquidity are paying the costs and expenses associated with our operations, servicing outstanding indebtedness, making capital expenditures and paying dividends on our capital stock. We may also from time to time prepay or repurchase outstanding indebtedness and acquire assets or businesses that are complementary to our operations.

## Cash Flows

|  | Nine Months Ended September 30, |  |  |
| :--- | ---: | ---: | ---: |
| (in thousands) | $\mathbf{2 0 1 6}$ | $\mathbf{2 0 1 5}$ |  |
| Net cash (used) in provided by: | $(20,300)$ | $\$$ | $(8,129)$ |
| Operating activities | $(60,777)$ | $(5,368)$ |  |
| Investing activities | $(21,534)$ | $(20,679)$ |  |

As a large construction and heavy civil contractor and construction materials producer, our operating cash flows are subject to seasonal cycles, as well as the cycles associated with winning, performing and closing projects. Additionally, operating cash flows are impacted by the timing related to funding construction joint ventures and the resolution of uncertainties inherent in the complex nature of the work that we perform, including claims settlements.

Cash used in operating activities of $\$ 20.3$ million for the nine months ended September 30, 2016 represents a $\$ 12.2$ million increase from the cash used in operating activities during the same period in 2015 . The change was primarily due to a $\$ 28.4$ million increase in cash used in working capital primarily due to increases from CCJVs and in inventory from increased demand. The increase from working capital was offset by an $\$ 8.1$ million increase in net income after adjusting for non-cash items and an $\$ 8.1$ million decrease in net contributions to unconsolidated joint ventures.
Cash used in investing activities of $\$ 60.8$ million for the nine months ended September 30, 2016 represents a $\$ 55.4$ million increase in the cash used in investing activities during the same period in 2015. The change was primarily due to an increase in purchases, net of sales proceeds, of property and equipment (see Capital Expenditures discussion below) and in purchases, net of maturities, of marketable securities.

Cash used in financing activities of $\$ 21.5$ million for the nine months ended September 30, 2016 represents a $\$ 0.9$ million increase in the cash used in financing activities during the same period in 2015. The change was primarily due to a $\$ 1.6$ million increase in repurchases of common stock related to shares surrendered to pay taxes for vested restricted stock and $\$ 3.4$ million increase in long-term debt principal payments partially offset by a $\$ 3.3$ million increase in net contributions from non-controlling partners related to consolidated joint ventures.

## Capital Expenditures

During the nine months ended September 30, 2016, we had capital expenditures of $\$ 67.9$ million compared to $\$ 26.1$ million during the same period in 2015. Major capital expenditures are typically for aggregate and asphalt production facilities, aggregate reserves, construction equipment, buildings and leasehold improvements and investments in our information technology systems. The timing and amount of such expenditures can vary based on the progress of planned capital projects, the type and size of construction projects, changes in business outlook and other factors. We currently anticipate 2016 capital expenditures to be between $\$ 80.0$ million and $\$ 90.0$ million, including approximately $\$ 30.0$ million of job specific equipment for our Large Project Construction segment, of which approximately $\$ 7.0$ million is our CCJVs partners' share.

## Derivatives

We recognize derivative instruments as either assets or liabilities in the condensed consolidated balance sheets at fair value using Level 2 inputs.

In January 2016, we entered into an interest rate swap designed to convert the interest rate on our term loan from a variable to fixed rate (See Credit Agreement section below).
In March 2014, we entered into an interest rate swap designed to convert the interest rate on our 2019 Notes (as defined below) from a fixed to variable rate (See Senior Notes Payable section below).

Our diesel and natural gas commodity swaps were settled in October 2015. As of September 30, 2015, the fair value of these swaps was $\$ 0.7$ million and was included in accrued expenses and other current liabilities on the condensed consolidated balance sheets. During both the three and nine months ended September 30, 2015, we recorded net losses of $\$ 0.4$ million on these swaps which were included in other (income) expense, net in our condensed consolidated statements of operations.

## Credit Agreement

As of September 30, 2016, we had a $\$ 296.3$ million credit facility, of which $\$ 200.0$ million was a revolving credit facility and $\$ 96.3$ million was a term loan that matures on October 28, 2020 (the "Maturity Date") and has a sublimit for letters of credit of $\$ 100.0$ million (the "Credit Agreement").

Of the original $\$ 100.0$ million term loan, we paid $1.25 \%$ of the principal balance during each of the three months ended March 30, 2016, June 30, 2016 and September 30, 2016. Of the remaining $\$ 96.3$ million, $1.25 \%$ of the original principal balance is due in eight quarterly installments, $2.50 \%$ of the original principal balance is due in nine quarterly installments beginning in December 2018 and the remaining balance is due on the Maturity Date. As of September 30, 2016, \$91.3 million of the $\$ 96.3$ million term loan was included in long-term debt and the remaining $\$ 5.0$ million was included in current maturities of long-term debt on the consolidated balance sheets.

As of September 30, 2016, the total stated amount of all issued and outstanding letters of credit under credit facility was $\$ 10.2$ million. The total unused availability under the Credit Agreement was $\$ 189.8$ million. The letters of credit will expire between October 2016 and March 2017.

Borrowings under the Credit Agreement bear interest at LIBOR or a base rate (at our option), plus an applicable margin based on certain financial ratios calculated quarterly. LIBOR varies based on the applicable loan term, market conditions and other external factors. The applicable margin was $1.75 \%$ for loans bearing interest based on LIBOR and $0.75 \%$ for loans bearing interest at the base rate at September 30, 2016. Accordingly, the effective interest rate using three-month LIBOR and base rate was between $2.60 \%$ and $4.25 \%$, respectively, at September 30, 2016 and we elected to use LIBOR.

As of September 30, 2016, the fair value of the cash flow hedge that we entered into in January 2016, was $\$ 1.3$ million and was included in accrued expenses and other current liabilities on the condensed consolidated balance sheets. During the three and nine months ended September 30, 2016, the unrealized gains and losses, net of taxes, on the effective portion were $\$ 0.4$ million and $\$ 1.0$ million, respectively, and were reported as a component of accumulated other comprehensive loss. During the three and nine months ended September 30, 2016 there was no ineffective portion and the interest expense reclassified from accumulated other comprehensive loss was $\$ 0.1$ million and $\$ 0.2$ million, respectively.
The Credit Agreement provides for the release of the liens securing the obligations, at our option and expense, so long as certain conditions as defined by the terms in the Credit Agreement are satisfied ("Collateral Release Period"). However, if subsequent to exercising the option, our Consolidated Fixed Charge Coverage Ratio is less than 1.25 or our Consolidated Leverage Ratio is greater than 2.50 , then we would be required to promptly re-pledge substantially all of the assets of the Company and our subsidiaries that are guarantors or borrowers under the Credit Agreement. As of September 30, 2016, the conditions for the exercise of our right under the Credit Agreement to have liens released were not satisfied.

## Senior Notes Payable

As of September 30, 2016, senior notes payable in the amount of $\$ 160.0$ million were due to a group of institutional holders in four remaining equal annual installments from 2016 through 2019 and bear interest at $6.11 \%$ per annum ("2019 Notes"). Of the $\$ 40.0$ million due for the 2016 installment of the 2019 Notes, $\$ 30.0$ million is included in long-term debt on the condensed consolidated balance sheets as of September 30, 2016 and December 31, 2015, as we have the ability and intent to pay this installment using borrowings under the Credit Agreement or by obtaining other sources of financing. As of September 30, 2016 and December 31, 2015, $\$ 10.0$ million of the outstanding 2019 Notes was included in current maturities of long-term debt and the remaining $\$ 150.0$ million was included in long-term debt on the condensed consolidated balance sheets.

As of September 30, 2016, December 31, 2015 and September 30, 2015, the fair value of the interest rate swap that we entered into in March 2014, was $\$ 1.1$ million, $\$ 0.6$ million and $\$ 2.1$ million and was included in other current assets on the condensed consolidated balance sheets. During the three and nine months ended September 30, 2016, we recorded net losses of $\$ 0.6$ million and net gains of $\$ 1.0$ million, respectively, and during the three and nine months ended September 30, 2015 we recorded net gains of $\$ 1.2$ million and $\$ 2.5$ million, respectively. These net gains and losses were included in other (income) expense, net on our condensed consolidated statements of operations.

## Surety Bonds and Real Estate Mortgages

We are generally required to provide various types of surety bonds that provide an additional measure of security under certain public and private sector contracts. At September 30, 2016, approximately $\$ 3.5$ billion of our contract backlog was bonded. Performance bonds do not have stated expiration dates; rather, we are generally released from the bonds after the owner accepts the work performed under contract. The ability to maintain bonding capacity to support our current and future level of contracting requires that we maintain cash and working capital balances satisfactory to our sureties.

Our unconsolidated real estate held for development and sale is subject to mortgage indebtedness. This indebtedness is nonrecourse to Granite but is recourse to the real estate entity. The terms of this indebtedness are typically renegotiated to reflect the evolving nature of the real estate project as it progresses through acquisition, entitlement and development. Modification of these terms may include changes in loan-to-value ratios requiring the real estate entity to repay portions of the debt.

## Covenants and Events of Default

Our debt and credit agreements require us to comply with various affirmative, restrictive and financial covenants, including the financial covenants described below. Our failure to comply with any of these covenants, or to pay principal, interest or other amounts when due thereunder, would constitute an event of default under the applicable agreements. Under certain circumstances, the occurrence of an event of default under one of our debt or credit agreements (or the acceleration of the maturity of the indebtedness under one of our agreements) may constitute an event of default under one or more of our other debt or credit agreements. Default under our debt and credit agreements could result in (i) us no longer being entitled to borrow under the agreements; (ii) termination of the agreements; (iii) the requirement that any letters of credit under the agreements be cash collateralized; (iv) acceleration of the maturity of outstanding indebtedness under the agreements and/or (v) foreclosure on any collateral securing the obligations under the agreements.

The most significant financial covenants under the terms of our Credit Agreement and 2019 NPA require the maintenance of a minimum Consolidated Tangible Net Worth, a minimum Consolidated Interest Coverage Ratio and a maximum Consolidated Leverage Ratio.
As of September 30, 2016 and pursuant to the definitions in the agreements, our Consolidated Tangible Net Worth was $\$ 864.7$ million, which exceeded the minimum of $\$ 691.3$ million and our Consolidated Leverage Ratio was 1.65 , which did not exceed the maximum of 3.00 . Our Consolidated Interest Coverage Ratio was 11.74 , which exceeded the minimum of 4.00 .

As of September 30, 2016, we were in compliance with all covenants contained in the Credit Agreement and related to the 2019 Notes. We are not aware of any non-compliance by any of our unconsolidated real estate entities with the covenants contained in their debt agreements.

## Share Purchase Program

On April 7, 2016, the Board of Directors authorized us to purchase up to $\$ 200.0$ million of our common stock at management's discretion, which replaced the former authorization including the amount available. We did not purchase shares under the share purchase program in any of the periods presented. The specific timing and amount of any future purchases will vary based on market conditions, securities law limitations and other factors.

## Website Access

Our website address is www.graniteconstruction.com. On our website we make available, free of charge, our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, current reports on Form 8-K, and all amendments to those reports as soon as reasonably practicable after such material is electronically filed with or furnished to the Securities and Exchange Commission ("SEC"). The information on our website is not incorporated into, and is not part of, this report. These reports, and any amendments to them, are also available at the website of the SEC, www.sec.gov.

## Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There has been no significant change in our exposure to market risks since December 31, 2015.

## Item 4. CONTROLS AND PROCEDURES

## Evaluation of Disclosure Controls and Procedures

Our management carried out, as of September 30, 2016, with the participation of our Chief Executive Officer and our Chief Financial Officer, an evaluation of the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")). Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of September 30, 2016, our disclosure controls and procedures were effective to provide reasonable assurance that material information required to be disclosed by us in reports we file under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms and that information required to be disclosed by us in the reports we file or submit under the Exchange Act is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

During the quarter ended September 30, 2016, there were no changes to our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

## Item 1. LEGAL PROCEEDINGS

The description of the matters set forth in Part I, Item 1 of this Report under Note 13 of "Notes to the Condensed Consolidated Financial Statements" is incorporated herein by reference.

## Item 1A. RISK FACTORS

There have been no material changes in the risk factors previously disclosed in "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended December 31, 2015.

## Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table sets forth information regarding the repurchase of shares of our common stock during the three months ended September 30, 2016:


${ }^{1}$ The number of shares purchased is in connection with employee tax withholding for units vested under our 2012 Equity Incentive Plan.
${ }^{2}$ On April 7, 2016, the Board of Directors authorized us to purchase up to $\$ 200.0$ million of our common stock at management's discretion, which replaced the former authorization including the amount available. We did not purchase shares under the share purchase plan in any of the periods presented. The specific timing and amount of any future purchases will vary based on market conditions, securities law limitations and other factors.

## Item 4. MINE SAFETY DISCLOSURES

The information concerning mine safety violations or other regulatory matters required by Section 1503(a) of the DoddFrank Wall Street Reform and Consumer Protection Act and Item 104 of Regulation S-K (17CFR 229.104) is included in Exhibit 95 to this Quarterly Report on Form 10-Q.

## Item 6. EXHIBITS



## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

GRANITE CONSTRUCTION INCORPORATED
Date: October 28,2016
By: /s/ Laurel J. Krzeminski
Laurel J. Krzeminski
Executive Vice President and Chief Financial Officer
(Principal Financial and Accounting Officer)


[^0]:    ${ }^{1}$ Represents 111,000 shares purchased in connection with employee tax withholding for restricted stock units vested under our 2012 Equity Incentive Plan.
    ${ }^{2}$ Amounts are comprised primarily of amortized restricted stock units.
    ${ }^{3}$ Represents 103,000 shares purchased in connection with employee tax withholding for restricted stock units vested under our 2012 Equity Incentive Plan.

