# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 

## Form 10-Q

(Mark One)

## Ø QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended October 30, 2010
or

## TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to

Commission File Number 1-14035
Stage Stores, Inc.
(Exact name of registrant as specified in its charter)

## NEVADA <br> (State or other jurisdiction of incorporation or organization)

10201 Main Street, Houston, Texas
(Address of principal executive offices)

91-1826900
(I.R.S. Employer Identification No.)

77025
(Zip Code)
(800) 579-2302
(Registrant's telephone number, including area code)
Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\nabla$ No $\square$

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes $\square$ No $\square$

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a nonaccelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer $\square \quad$ Accelerated filer $\square \quad$ Non-accelerated filer $\square \quad$ Smaller reporting company $\square$

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes $\square$ No $\square$

As of December 1, 2010, there were $36,619,008$ shares of the registrant's common stock outstanding.

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References to a particular year are to Stage Stores Inc.'s fiscal year, which is the 52- or 53-week period ending on the Saturday closest to January $31^{\text {st }}$ of the following calendar year. For example, a reference to "2009" is a reference to the fiscal year ended January 30, 2010 and a reference to "2010" is a reference to the fiscal year ending January 29, 2011. 2009 and 2010 are 52-week years.

## PART I - FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

## Stage Stores, Inc. <br> Condensed Consolidated Balance Sheets

(in thousands, except par value)
(Unaudited)

| ASSETS | October 30, 2010 |  | January 30, 2010 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Cash and cash equivalents | \$ | 45,476 | \$ | 93,714 |
| Merchandise inventories, net |  | 420,078 |  | 306,360 |
| Prepaid expenses and other current assets |  | 29,647 |  | 27,095 |
| Total current assets |  | 495,201 |  | 427,169 |
| Property, equipment and leasehold improvements, net |  | 326,056 |  | 342,001 |
| Intangible asset |  | 14,910 |  | 14,910 |
| Other non-current assets, net |  | 17,965 |  | 16,351 |
| Total assets | \$ | 854,132 | \$ | 800,431 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |
| Accounts payable | \$ | 184,171 | \$ | 100,602 |
| Current portion of debt obligations |  | 13,295 |  | 12,726 |
| Accrued expenses and other current liabilities |  | 67,523 |  | 69,688 |
| Total current liabilities |  | 264,989 |  | 183,016 |
| Long-term debt obligations |  | 28,449 |  | 38,492 |
| Other long-term liabilities |  | 101,885 |  | 102,877 |
| Total liabilities |  | 395,323 |  | 324,385 |

Commitments and contingencies

| Common stock, par value $\$ 0.01,100,000$ shares authorized, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 56,832 and 56,080 shares issued, respectively |  | 568 |  | 561 |
| Additional paid-in capital |  | 512,756 |  | 501,800 |
| Less treasury stock - at cost, 20,230 and 18,071 shares, respectively |  | $(315,453)$ |  | $(288,079)$ |
| Accumulated other comprehensive loss |  | $(5,698)$ |  | $(5,897)$ |
| Retained earnings |  | 266,636 |  | 267,661 |
| Total stockholders' equity |  | 458,809 |  | 476,046 |
| Total liabilities and stockholders' equity | \$ | 854,132 | \$ | 800,431 |

The accompanying notes are an integral part of these financial statements.

Stage Stores, Inc.

## Condensed Consolidated Statements of Operations

(in thousands, except per share data)
(Unaudited)

|  | Thirteen Weeks Ended |  |  |  | Thirty-Nine Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { October 30, } \\ 2010 \end{gathered}$ |  | $\begin{gathered} \hline \text { October 31, } \\ 2009 \end{gathered}$ |  | $\begin{gathered} \hline \text { October 30, } \\ 2010 \end{gathered}$ |  | $\begin{gathered} \hline \text { October 31, } \\ 2009 \end{gathered}$ |  |
| Net sales | \$ | 331,850 | \$ | 324,944 | \$ | 1,016,911 | \$ | 1,000,247 |
| Cost of sales and related buying, occupancy and distribution expenses |  | 255,260 |  | 251,396 |  | 746,276 |  | 742,019 |
| Gross profit |  | 76,590 |  | 73,548 |  | 270,635 |  | 258,228 |
| Selling, general and administrative expenses |  | 86,827 |  | 83,222 |  | 257,031 |  | 250,682 |
| Store opening costs |  | 1,189 |  | 1,174 |  | 3,024 |  | 2,825 |
| Interest expense, net of income of \$21 and \$1 for the thirteen weeks and $\$ 71$ and $\$ 77$ for the thirty-nine weeks, respectively |  | 937 |  | 1,079 |  | 2,979 |  | 3,378 |
| (Loss) income before income tax |  | $(12,363)$ |  | $(11,927)$ |  | 7,601 |  | 1,343 |
| Income tax (benefit) expense |  | $(5,498)$ |  | $(4,608)$ |  | 1,941 |  | 474 |
| Net (loss) income | \$ | $(6,865)$ | \$ | $(7,319)$ | \$ | 5,660 | \$ | 869 |

Basic and diluted (loss) earnings per share data:

Basic (loss) earnings per share
Basic weighted average shares outstanding

Diluted (loss) earnings per share
Diluted weighted average shares outstanding


The accompanying notes are an integral part of these financial statements.

## Stage Stores, Inc.

## Condensed Consolidated Statements of Cash Flows

(in thousands)
(Unaudited)

|  | Thirty-Nine Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | October 30, 2010 |  | October 31, 2009 |  |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 5,660 | \$ | 869 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation, amortization and impairment of long-lived assets |  | 45,953 |  | 45,053 |
| Loss on retirements of property, equipment and leasehold improvements |  | 307 |  | - |
| Deferred income tax (benefits) expense |  | (86) |  | 662 |
| Tax benefits (deficiency) from stock-based compensation |  | 966 |  | (391) |
| Stock-based compensation expense |  | 4,842 |  | 4,953 |
| Amortization of debt issuance costs |  | 224 |  | 218 |
| Excess tax benefits from stock-based compensation |  | $(1,936)$ |  | (129) |
| Deferred compensation obligation |  | 65 |  | 93 |
| Amortization of employee benefit related costs |  | 320 |  | 390 |
| Construction allowances from landlords |  | 5,217 |  | 3,543 |
| Changes in operating assets and liabilities: |  |  |  |  |
| Increase in merchandise inventories |  | $(113,718)$ |  | $(64,814)$ |
| (Increase) decrease in other assets |  | $(4,495)$ |  | 2,060 |
| Increase in accounts payable and other liabilities |  | 72,999 |  | 74,431 |
| Total adjustments |  | 10,658 |  | 66,069 |
| Net cash provided by operating activities |  | 16,318 |  | 66,938 |
| Cash flows from investing activities: |  |  |  |  |
| Additions to property, equipment and leasehold improvements |  | $(28,049)$ |  | $(36,110)$ |
| Proceeds from insurance and retirements of property, equipment and leasehold improvements |  | - |  | 578 |
| Net cash used in investing activities |  | $(28,049)$ |  | $(35,532)$ |
| Cash flows from financing activities: |  |  |  |  |
| Proceeds from revolving credit facility borrowings |  | - |  | 133,225 |
| Payments of revolving credit facility borrowings |  | - |  | $(133,225)$ |
| Proceeds from long-term debt obligations |  | - |  | 1,585 |
| Payments of long-term debt obligations |  | $(9,474)$ |  | $(8,805)$ |
| Repurchases of common stock |  | $(27,374)$ |  | (289) |
| Proceeds from exercise of equity grants |  | 5,090 |  | 891 |
| Excess tax benefits from stock-based compensation |  | 1,936 |  | 129 |
| Cash dividends paid |  | $(6,685)$ |  | $(5,712)$ |
| Net cash used in financing activities |  | $(36,507)$ |  | $(12,201)$ |
| Net (decrease) increase in cash and cash equivalents |  | $(48,238)$ |  | 19,205 |
| Cash and cash equivalents: |  |  |  |  |
| Beginning of period |  | 93,714 |  | 26,278 |
| End of period | \$ | 45,476 | \$ | 45,483 |
| Supplemental disclosures: |  |  |  |  |
| Interest paid | \$ | 2,845 | \$ | 3,336 |
| Income taxes paid | \$ | 2,434 | \$ | 3,310 |
| Unpaid liabilities for capital expenditures | \$ | 5,812 | \$ | 3,082 |

The accompanying notes are an integral part of these financial statements.

Stage Stores, Inc.

## Condensed Consolidated Statement of Stockholders' Equity

 For the Thirty-Nine Weeks Ended October 30, 2010(in thousands, except per share amount)
(Unaudited)

|  | Common Stock |  |  | Additional <br> Paid-in <br> Capital |  | Treasury Accumulated <br> Other <br> Stock Amount <br>  Shares <br> Comprehensive <br> Loss  |  |  |  | Retained <br> Earnings |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares |  | ount |  |  |  |  |  |  |  |  |  |  |
| Balance, January 30, 2010 | 56,080 | \$ | 561 | \$ | 501,800 | $(18,071)$ | \$ $(288,079)$ | \$ | $(5,897)$ | \$ | 267,661 | \$ | 476,046 |
| Net income | - |  | - |  | - | - | - |  | - |  | 5,660 |  | 5,660 |
| Amortization of employee benefit related costs, net of tax of $\$ 0.1$ million | - |  | - |  | - | - | - |  | 199 |  | - |  | 199 |
| Comprehensive income |  |  |  |  |  |  |  |  |  |  |  |  | 5,859 |
| Dividends on common stock, $\$ 0.175$ per share | - |  | - |  | - | - | - |  | - |  | $(6,685)$ |  | $(6,685)$ |
| Deferred compensation | - |  | - |  | 65 | - | (65) |  | - |  | - |  | - |
| Repurchases of common stock | - |  | - |  | - | $(2,159)$ | $(27,218)$ |  | - |  | - |  | $(27,218)$ |
| Stock options and SARs exercised | 677 |  | 7 |  | 4,978 | - | - |  | - |  | - |  | 4,985 |
| Issuance of stock awards, net | 75 |  | - |  | 105 | - | (91) |  | - |  | - |  | 14 |
| Stock-based compensation expense | - |  | - |  | 4,842 | - | - |  | - |  | - |  | 4,842 |
| Tax benefit from stock-based compensation | - |  | - |  | 966 | - | - |  | - |  | - |  | 966 |
| Balance, October 30, 2010 | 56,832 | \$ | 568 | \$ | 512,756 | $\underline{(20,230)}$ | \$ (315,453) | \$ | $(5,698)$ | \$ | 266,636 | \$ | 458,809 |

The accompanying notes are an integral part of these financial statements.

# Stage Stores, Inc. Notes to Condensed Consolidated Financial Statements (Unaudited) 

## 1. Basis of Presentation

The accompanying Condensed Consolidated Financial Statements (Unaudited) of Stage Stores, Inc. and subsidiary ("Stage Stores" or the "Company") have been prepared in accordance with Rule 10-01 of Regulation S-X and do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America ("GAAP" or "U.S. GAAP") for complete financial statements. Those adjustments that are, in the opinion of management, necessary for a fair presentation of the results of the interim periods have been made. The results of operations for such interim periods are not necessarily indicative of the results of operations for a full year. The Condensed Consolidated Financial Statements (Unaudited) should be read in conjunction with the Audited Consolidated Financial Statements and notes thereto filed with Stage Stores' Annual Report on Form 10-K for the year ended January 30, 2010. References to a particular year are to Stage Stores' fiscal year, which is the 52 - or 53 -week period ending on the Saturday closest to January $31^{\text {st }}$ of the following calendar year. For example, a reference to " 2009 " is a reference to the fiscal year ended January 30,2010 and a reference to " 2010 " is a reference to the fiscal year ending January 29, 2011. References to "current year" pertain to the thirty-nine weeks ended October 30, 2010, and references to "prior year" pertain to the thirty-nine weeks ended October 31, 2009.

Stage Stores is a Houston, Texas-based regional, specialty department store retailer offering moderately priced, nationally recognized brand name and private label apparel, accessories, cosmetics and footwear for the entire family. As of October 30, 2010, the Company operated 788 stores located in 39 states. The Company operates its stores under the five names of Bealls, Goody's, Palais Royal, Peebles and Stage.

Correction of Statements of Cash Flows. The Company has corrected the presentation of proceeds from (payments of) the Revolving Credit Facility in 2009. Related amounts had previously been presented on a net basis, rather than on a gross basis in accordance with Accounting Standards Codification ("ASC") No. 230, Statement of Cash Flows. The correction had no effect on net cash used in financing activities.

Recent Accounting Standards. In January 2010, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2010-06, Improving Disclosures about Fair Value Measurements, which requires entities to make new disclosures about recurring and nonrecurring fair value measurements including significant transfers in and out of Level 1 and 2 categories and information on purchase, sales, issuances and settlements on a gross basis in the reconciliation of Level 3 measurements (see Note 7 for definitions). The new disclosure requirements are effective for interim and annual reporting periods beginning after December 15, 2009, except for Level 3 reconciliation disclosures, which is effective for fiscal years beginning after December 15, 2010. The adoption of applicable provisions of ASU 2010-06 did not have a material impact on the Company's consolidated financial statements.

## 2. Stock-Based Compensation

As approved by the Company's shareholders, the Company established the Amended and Restated 2001 Equity Incentive Plan (the "2001 Equity Incentive Plan") and the Amended and Restated 2008 Equity Incentive Plan (the "2008 Equity Incentive Plan" and collectively with the 2001 Equity Incentive Plan, the "Equity Incentive Plans") to reward, retain and attract key personnel. The Equity Incentive Plans provide for grants of nonqualified or incentive stock options, stock appreciation rights ("SARs"), performance shares or units, stock units and stock grants. To fund the 2001 Equity Incentive Plan and the 2008 Equity Incentive Plan, 12,375,000 and 2,750,000 shares, respectively, of the Company's common stock were reserved for issuance upon exercise of awards.

The following table summarizes stock-based compensation expense by type of grant for the thirteen and thirty-nine weeks ended October 30, 2010 and October 31, 2009 (in thousands):

|  | Thirteen Weeks Ended |  |  |  | Thirty-Nine Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | October 30, 2010 |  | October 31, 2009 |  | October 30, 2010 |  | October 31, 2009 |  |
| Stock options and SARs | \$ | 993 | \$ | 882 | \$ | 2,749 | \$ | 2,874 |
| Non-vested stock |  | 350 |  | 276 |  | 992 |  | 827 |
| Performance shares |  | 541 |  | 501 |  | 1,101 |  | 1,252 |
| Total compensation expense |  | 1,884 |  | 1,659 |  | 4,842 |  | 4,953 |
| Related tax benefit |  | (716) |  | (635) |  | $(1,840)$ |  | $(1,897)$ |
|  | \$ | 1,168 | \$ | 1,024 | \$ | 3,002 | \$ | 3,056 |

As of October 30, 2010, the Company had unrecognized compensation cost of $\$ 12.9$ million related to stock-based compensation awards granted. That cost is expected to be recognized over a weighted average period of 2.4 years.

The following table provides the significant weighted average assumptions used in determining the estimated fair value, at the date of grant under the Black-Scholes option-pricing model, of SARs granted in the thirty-nine weeks ended October 30, 2010 and October 31, 2009:

|  | Thirty-Nine Weeks Ended |  |  |
| :--- | :---: | :---: | :---: |
|  | October 30, 2010 | October 31, 2009 |  |
|  |  |  |  |
| Expected volatility | $62.1 \%-63.7 \%$ |  | $59.4 \%-61.6 \%$ |
| Weighted average volatility | $62.2 \%$ |  | $59.4 \%$ |
| Risk-free rate | $1.2 \%-2.3 \%$ |  | $1.6 \%-2.0 \%$ |
| Expected life (in years) | 4.3 |  | 4.1 |
| Expected dividend yield | $1.3 \%-2.3 \%$ | $1.6 \%-2.1 \%$ |  |

The expected volatility was based on historical volatility for a period equal to the award's expected life. The risk-free rate is based on the U.S. Treasury yield curve in effect at the time of grant. The expected life (estimated period of time outstanding) was estimated using the historical exercise behavior of employees. The expected dividend yield is based on the current dividend payout activity and the market price of the Company's stock.

## Stock Options and SARs

The right to exercise stock options and SARs generally vests over four years from the date of grant, with $25 \%$ vesting at the end of each of the first four years following the date of grant. Stock options and SARs are settled by issuance of common stock. Options issued prior to January 29, 2005 will generally expire, if not exercised, within ten years from the date of the grant, while stock options and SARs granted after that date generally expire, if not exercised, within seven years from the date of grant. The weighted average grant date fair value for SARs granted during the thirty-nine weeks ended October 30, 2010 and October 31, 2009 was $\$ 6.74$ and $\$ 4.02$, respectively.

The following table summarizes information about stock options and SARs outstanding under the Equity Incentive Plans as of October 30, 2010 and changes during the thirty-nine weeks ended October 30, 2010:

|  | Number of Shares |  | hted age Price | Weighted <br> Average <br> Remaining <br> Contractual <br> Term (years) | Aggregate Intrinsic Value (in thousands) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Outstanding at January 30, 2010 | 4,624,440 | \$ | 14.03 |  |  |  |
| Granted | 1,008,000 |  | 14.65 |  |  |  |
| Exercised | $(677,220)$ |  | 7.36 |  |  |  |
| Forfeited | $(535,152)$ |  | 16.80 |  |  |  |
| Outstanding at October 30, 2010 | 4,420,068 | \$ | 14.85 | 4.3 | \$ | 5,613 |
| Vested or expected to vest at October 30, 2010 | 4,006,005 | \$ | 14.99 | 4.1 | \$ | 5,067 |
| Exercisable at October 30, 2010 | 2,349,753 | \$ | 15.97 | 3.1 | \$ | 2,886 |

The following table summarizes information about non-vested stock option awards and SARs outstanding as of October 30, 2010 and changes during the thirty-nine weeks ended October 30, 2010:

| Stock Options/SARs | Number of Shares | Weighted Average Grant <br> Date Fair Value |  |
| :---: | :---: | :---: | :---: |
| Non-vested at January 30, 2010 | 1,902,848 | \$ | 4.86 |
| Granted | 1,008,000 |  | 6.74 |
| Vested | $(655,158)$ |  | 5.45 |
| Forfeited | $(185,375)$ |  | 5.32 |
| Non-vested at October 30, 2010 | 2,070,315 | \$ | 5.55 |

The aggregate intrinsic value of stock options and SARs, defined as the amount by which the market price of the underlying stock on the date of exercise exceeds the exercise price of the award, exercised during the thirtynine weeks ended October 30, 2010 and October 31, 2009 was $\$ 5.2$ million and $\$ 0.3$ million, respectively.

## Non-vested Stock

The Company has granted shares of non-vested stock to members of management and independent directors. The non-vested stock converts one for one to common stock at the end of the vesting period at no cost to the recipient to whom it is awarded.

The following table summarizes information about non-vested stock granted by the Company as of October 30, 2010 and changes during the thirty-nine weeks ended October 30, 2010:

| Non-vested Stock | Number of Shares | Weighted <br> Average <br> Grant Date <br> Fair Value |  |
| :---: | :---: | :---: | :---: |
| Outstanding at January 30, 2010 | 208,221 | \$ | 13.51 |
| Granted | 133,571 |  | 12.48 |
| Vested | $(52,513)$ |  | 18.28 |
| Forfeited | $(15,513)$ |  | 14.00 |
| Outstanding at October 30, 2010 | 273,766 | \$ | 12.07 |

The aggregate intrinsic value of non-vested stock that vested during the current year was $\$ 0.7$ million. The payment of the employees' tax liability for a portion of the vested shares was satisfied by withholding shares with a fair value equal to the tax liability. As a result, the actual number of shares issued was 51,513.

## Performance Shares

The Company has granted performance shares to members of senior management, at no cost to the recipient, as a means of rewarding them for the Company's long-term performance based on shareholder return performance measures. The actual number of shares that could be issued ranges from zero to a maximum of two times the number of granted shares outstanding as reflected in the table below. The actual number of shares issued is determined by the Company's shareholder return performance relative to a specific group of companies over a three-year performance cycle. Compensation expense, which is recorded ratably over the vesting period, is based on the fair value at grant date and the anticipated number of shares of the Company's common stock, which is determined on a Monte Carlo probability model. Grant recipients do not have any shareholder rights until the granted shares have been issued.

The following table summarizes information about the performance shares that remain outstanding as of October 30, 2010:

| Period Granted | Target Shares Granted | Target <br> Shares <br> Forfeited | Target Shares Outstanding | Weighted <br> Average Grant Date Fair Value per Share |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2008 | 115,000 | $(36,000)$ | 79,000 | \$ | 24.53 |
| 2009 | 137,500 | $(19,000)$ | 118,500 |  | 12.79 |
| 2010 | 138,000 | - | 138,000 |  | 19.75 |
| Total | 390,500 | $(55,000)$ | 335,500 |  |  |

During the current year, 18,745 shares, with an aggregate intrinsic value of $\$ 0.3$ million, vested related to the 2007 performance share grant. The payment of the recipients' tax liability of approximately $\$ 0.1$ million was satisfied by withholding shares with a fair value equal to the tax liability. As a result, the actual number of shares issued was 13,788.

## 3. Debt Obligations

Debt obligations as of October 30, 2010 and January 30, 2010 consist of the following (in thousands):

Equipment financing<br>Finance lease obligations<br>Total debt obligations<br>Less: Current portion of debt obligations<br>Long-term debt obligations

| October 30, 2010 |  | January 30, 2010 |  |
| :---: | :---: | :---: | :---: |
| \$ | 33,975 | \$ | 43,032 |
|  | 7,769 |  | 8,186 |
|  | 41,744 |  | 51,218 |
|  | 13,295 |  | 12,726 |
| \$ | 28,449 | \$ | 38,492 |

The Company has a $\$ 250.0$ million senior secured revolving credit facility (the "Revolving Credit Facility") that matures on April 20, 2012. The Revolving Credit Facility includes an uncommitted accordion feature to increase the size of the facility to $\$ 350.0$ million. Borrowings under the Revolving Credit Facility are limited to the availability under a borrowing base that is determined principally on eligible inventory as defined by the Revolving Credit Facility agreement. The daily interest rates under the Revolving Credit Facility are determined by a prime rate, or Eurodollar rate plus an applicable margin, as set forth in the Revolving Credit Facility agreement. Inventory and cash and cash equivalents are pledged as collateral under the Revolving Credit Facility. The Revolving Credit Facility is used by the Company to provide financing for working capital, capital expenditures, interest payments and other general corporate purposes, as well as to support its outstanding letters of credit requirements. For the thirty-nine weeks ended October 30, 2010, there were no borrowings under the Revolving Credit Facility.

The Company also issues letters of credit under its Revolving Credit Facility to support certain merchandise purchases and to collateralize retained risks and deductibles under various insurance programs. At October 30, 2010, the Company had outstanding letters of credit totaling approximately $\$ 11.1$ million. These letters of credit expire within twelve months of issuance. Excess borrowing availability under the Revolving Credit Facility at October 30, 2010, net of letters of credit outstanding, was $\$ 238.8$ million.

The Revolving Credit Facility contains covenants which, among other things, restrict, based on required levels of excess availability, (i) the amount of additional debt or capital lease obligations, (ii) the payment of dividends and repurchase of common stock under certain circumstances and (iii) related party transactions. At October 30, 2010, the Company was in compliance with all of the debt covenants of the Revolving Credit Facility and expects to remain in compliance during fiscal year 2010.

## 4. Earnings per Share

Basic earnings per share is computed using the weighted average number of common shares outstanding during the measurement period. Diluted earnings per share is computed using the weighted average number of common shares and all potentially dilutive common share equivalents outstanding during the measurement period. For the thirteen weeks ended October 30, 2010 and October 31, 2009, 234,000 and 423,000 shares, respectively, attributable to stock options, SARs and non-vested stock grants would have been considered dilutive securities but were excluded from the calculation of diluted earnings per share because the effect was anti-dilutive due to the net loss for the reported period. The following table summarizes the components used to determine total diluted shares (in thousands):

## Basic weighted average shares outstanding

Effect of dilutive securities:
Stock options, SARs and non-vested stock grants
Diluted weighted average shares outstanding

| Thirteen Weeks Ended |  | Thirty-Nine Weeks Ended |  |
| :---: | :---: | :---: | :---: |
| October 30, 2010 | October 31, 2009 | October 30, 2010 | October 31, 2009 |
| 37,362 | 38,084 | 37,998 | 38,028 |
| - | - | 320 | 375 |
| 37,362 | 38,084 | 38,318 | 38,403 |

The following table illustrates the number of stock options and SARs that were outstanding, but not included in the computation of diluted earnings per share because the exercise price of the stock options and SARs was greater than the average market price of the Company's common shares (in thousands):

|  | Thirteen Weeks Ended |  | Thirty-Nine Weeks Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | October 30, 2010 | October 31, 2009 | October 30, 2010 | October 31, 2009 |
| Number of anti-dilutive stock options and SARs outstanding | 3,115 | 2,617 | 2,888 | 2,646 |

## 5. Stockholders' Equity

On June 14, 2010, the Company announced that its Board of Directors (the "Board") approved a $50 \%$ increase in the Company's quarterly cash dividend to 7.5 cents per share from the previous quarterly rate of 5 cents per share. The new quarterly dividend rate of 7.5 cents per share is applicable to dividends declared after June 23, 2010. In the current year, the Company has paid cash dividends totaling $\$ 6.7$ million. On November 24, 2010, the Company's Board declared a quarterly cash dividend of 7.5 cents per share of common stock, payable on December 22, 2010 to shareholders of record at the close of business on December 7, 2010.

On August 19, 2010, the Company announced that the Board approved a Stock Repurchase Program which authorizes the Company to repurchase up to $\$ 25.0$ million of its outstanding common stock (the " 2010 Repurchase Program") from time to time, either on the open market or through privately negotiated transactions. During the current year third quarter, the Company repurchased 1.7 million shares for approximately $\$ 20.4$ million using funds available to the Company under the 2010 Repurchase Program. The Company has approximately $\$ 4.6$ million remaining under the 2010 Repurchase Program and expects to continue repurchasing shares from time to time as market conditions warrant. In addition, during the current year second quarter, the Company repurchased a total of 0.5 million shares for approximately $\$ 6.8$ million using proceeds available from the exercise of stock options, as well as the tax benefits that accrue to the Company from the exercise of stock options and SARs and from other equity grants.

## 6. Retirement Plan

The Company sponsors a frozen defined benefit plan. The components of pension cost for each period are as follows (in thousands):

|  | Thirteen Weeks Ended |  |  |  | Thirty-Nine Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | October 30, 2010 |  | October 31, 2009 |  | October 30, 2010 |  | October 31, 2009 |  |
| Interest cost | \$ | 529 | \$ | 580 | \$ | 1,587 | \$ | 1,741 |
| Expected return on plan assets |  | (556) |  | (501) |  | $(1,668)$ |  | $(1,503)$ |
| Net loss amortization |  | 107 |  | 130 |  | 320 |  | 390 |
| Net periodic pension cost | \$ | 80 | \$ | 209 | \$ | 239 | \$ | 628 |

The Company's funding policy is to make contributions to maintain the minimum funding requirements for its pension obligations in accordance with the Employee Retirement Income Security Act. The Company may elect to contribute additional amounts to maintain a level of funding to minimize the Pension Benefit Guaranty Corporation premium costs or to cover the short-term liquidity needs of the plan in order to maintain current invested positions. During the current year, the Company contributed $\$ 1.4$ million to the pension plan and may make additional contributions during the remainder of the year.

## 7. Fair Value Measurements

The Company defines fair value as the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When determining the fair value measurements for assets and liabilities which are required to be recorded at fair value, the Company assumes
the highest and best use of the asset by market participants in which the Company would transact and the marketbased risk measurements or assumptions that market participants would use in pricing the asset or liability.

The Company applies the following fair value hierarchy, which prioritizes the inputs used to measure fair value into three levels, and bases the categorization within the hierarchy upon the lowest level of input that is available and significant to the fair value measurement:

Level 1 - $\quad$ Quoted prices in active markets for identical assets or liabilities.
Level 2 - Observable inputs other than quoted prices in active markets for identical assets and liabilities, quoted prices for identical or similar assets or liabilities in inactive markets, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 - Inputs that are both unobservable and significant to the overall fair value measurement reflect the Company's estimates of assumptions that market participants would use in pricing the asset or liability.

The following table presents the Company's financial assets and liabilities measured at fair value on a recurring basis in the Condensed Consolidated Balance Sheets (Unaudited) as of October 30, 2010 and January 30, 2010, subject to ASC 820, Fair Value Measurements, (in thousands):

|  | Balance as of <br> October 30, 2010 |  | $\qquad$ <br> Quoted Prices in Active Markets for Identical Instruments (Level 1) |  | Significant Other Observable Inputs (Level 2) |  | Significant Unobservable Inputs (Level 3) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other assets: <br> Securities held in grantor trust for deferred compensation plans (1)(2) | \$ | 15,412 | \$ | 15,412 | \$ |  |  | - |
| Accrued expenses and other current liabilities: Deferred non-employee director equity compensation plan liability (2) | \$ | 148 | \$ | 148 | \$ |  |  | - |
|  |  | $\begin{aligned} & \text { as of } \\ & 0,2010 \end{aligned}$ |  | rices in kets for cal ents 1) |  |  |  |  |
| Other assets: <br> Securities held in grantor trust for deferred compensation plans (1)(2) | \$ | 13,325 | \$ | 13,325 | \$ |  |  | - |
| Accrued expenses and other current liabilities: Deferred non-employee director equity compensation plan liability (2) | \$ | 290 | \$ | 290 | \$ |  |  |  |

(1) The Company has recorded in other long-term liabilities amounts related to these assets for the amount due to participants corresponding in value to the securities held in the grantor trust.
(2) Using the market approach, the fair values of these items represent quoted market prices multiplied by the quantities held. Net gains and losses related to the changes in fair value in the assets and liabilities under the various deferred compensation plans are recorded in selling, general and administrative expenses and were approximately nil for the thirty-nine weeks ended October 30, 2010 and for the fiscal year ended January 30, 2010, respectively.

The Company adopted the required provisions of ASC 820 for nonfinancial assets and nonfinancial liabilities as of February 1, 2009. The Company performed a review of the performance of its stores during the second quarter using an undiscounted cash flow model. The Company identified certain stores whose cash flow trends indicated that the carrying value of store property, equipment and leasehold improvements may not be fully recoverable and determined that impairment charges were necessary for the current year. Key assumptions in determining future cash flows include, among other things, expected future operating performance and changes in economic conditions. Store property, equipment and leasehold improvements are recorded at cost, which is the fair value at the acquisition date.

The following table shows the Company's nonfinancial assets measured at fair value on a nonrecurring basis in the Condensed Consolidated Balance Sheets (Unaudited) as of October 30, 2010, subject to ASC 820 (in thousands):

|  | Balance as of October 30, 2010 |  | Quoted Prices in Active Markets for Identical Instruments (Level 1) |  | Significant <br> Other <br> Observable Inputs (Level 2) |  | Significant Unobservable Inputs (Level 3) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets: <br> Store property, equipment and leasehold improvements (1) | \$ | 7,076 | \$ | - | \$ |  | \$ | 7,076 |

(1) In accordance with ASC 360-10, Accounting for the Impairment or Disposal of Long-Lived Assets, store property, equipment and leasehold improvements with a carrying amount of $\$ 9.7$ million were written down to their fair market value of $\$ 7.1$ million, resulting in impairment charges of $\$ 2.6$ million during the current year which are included in cost of sales and related buying, occupancy and distribution expenses in the Condensed Consolidated Statement of Operations (Unaudited).

Financial instruments not measured at fair value are cash and cash equivalents, payables and debt obligations. At October 30, 2010, the Company believes that the carrying amount of debt obligations approximates fair value based on recent financing transactions for similar debt issuances. The Company also believes that the Revolving Credit Facility approximates fair value since interest rates are adjusted to reflect current rates.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## Forward Looking Statements

Certain statements in this Form 10-Q contain forward-looking statements that are subject to known and unknown risks, uncertainties and other factors which may cause actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by these forward-looking statements. Forward-looking statements reflect the Company's expectations regarding future events and operating performance and often contain words such as "believe," "expect," "may," "will," "should," "could," "anticipate," "plan" or similar words.

Forward-looking statements are based on various assumptions and factors that could cause actual results to differ materially from those in the forward-looking statements. These factors include, but are not limited to, the ability of the Company and its subsidiary to maintain normal trade terms with vendors, the ability of the Company and its subsidiary to comply with the various covenant requirements contained in the Company's Revolving Credit Facility, the demand for apparel, and other factors. The demand for apparel and sales volume can be affected by significant changes in economic conditions, including an economic downturn, employment levels in the Company's markets, consumer confidence, energy and gasoline prices and other factors influencing discretionary consumer spending. Other factors affecting the demand for apparel and sales volume include unusual weather patterns, an increase in the level of competition in the Company's market areas, competitors' marketing strategies, changes in fashion trends, changes in the average cost of merchandise purchased for resale, availability of product on normal payment terms and the failure to achieve the expected results of the Company's merchandising and marketing plans as well as its store opening plans. The occurrence of any of these factors could have a material and adverse impact on the Company's business, financial condition, operating results, or liquidity. Most of these factors are difficult to predict accurately and are generally beyond the Company's control.

Readers should consider the risks and uncertainties described in the Company's Annual Report on Form $10-\mathrm{K}$ for the year ended January 30, 2010 ("Form 10-K"). Readers should carefully review the Form $10-\mathrm{K}$ in its entirety including, but not limited to, the Company's financial statements and the notes thereto and the risks and uncertainties described in Item 1A - "Risk Factors" of the Form 10-K. Forward-looking statements contained in this Form $10-\mathrm{Q}$ are as of the date of this Form 10-Q. The Company does not undertake to update its forward-looking statements.

## General

Stage Stores is a Houston, Texas-based specialty department store retailer offering moderately priced, nationally recognized brand name and private label apparel, accessories, cosmetics and footwear for the entire family. The Company's principal focus is on consumers in small and mid-sized markets which the Company believes are under-served and less competitive. The Company differentiates itself from the competition in the small and mid-sized communities by offering consumers access to basic as well as fashionable brand name merchandise not typically carried by other retailers in the same market area. In the highly competitive metropolitan markets, the Company competes against national department store chains, which similarly offer moderately priced, brand name and private label merchandise. In these larger metropolitan markets, the Company differentiates itself by offering consumers a high level of customer service in smaller-sized stores in convenient locations as compared to the larger department stores with which it competes. At October 30, 2010, the Company operated 788 stores located in 39 states under the five names of Bealls, Goody's, Palais Royal, Peebles and Stage.

In July 2009, the Company acquired the "Goody's" name through the Goody's bankruptcy auction. A key component of the Company's current expansion strategy is to use the Goody's name in select markets in which there is a strong customer awareness and recognition of the name. At October 30, 2010, the Company had 62 Goody's branded stores and expects to rebrand and open an additional 9 Goody's stores during the last quarter of the current fiscal year.

The financial information, discussion and analysis that follow should be read in conjunction with the Company's Consolidated Financial Statements as included in the Form 10-K.

## Results of Operations

The following table sets forth the results of operations as a percentage of sales for the periods indicated:

|  | Thirteen Weeks Ended (1) |  |  |  | Thirty-Nine Weeks Ended (1) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | October 30, 2010 |  | October 31, 2009 |  | October 30, 2010 |  | October 31, 2009 |
| Net sales | 100.0 | \% | 100.0 | \% | 100.0 | \% | 100.0 |
| Cost of sales and related buying, occupancy and distribution expenses | 76.9 |  | 77.4 |  | 73.4 |  | 74.2 |
| Gross profit | 23.1 |  | 22.6 |  | 26.6 |  | 25.8 |
| Selling, general and administrative expenses | 26.2 |  | 25.6 |  | 25.3 |  | 25.1 |
| Store opening costs | 0.4 |  | 0.4 |  | 0.3 |  | 0.3 |
| Interest expense, net | 0.3 |  | 0.3 |  | 0.3 |  | 0.3 |
| (Loss) income before income tax | (3.7) |  | (3.7) |  | 0.7 |  | 0.1 |
| Income tax (benefit) expense | (1.7) |  | (1.4) |  | 0.2 |  | 0.0 |
| Net (loss) income | (2.1) | \% | (2.3) | \% | 0.6 | \% | 0.1 |

(1) Percentages may not foot due to rounding.

Thirteen Weeks Ended October 30, 2010 Compared to Thirteen Weeks Ended October 31, 2009
Sales for the thirteen weeks ended October 30, 2010 (the "current year third quarter") increased $2.1 \%$ to $\$ 331.8$ million from $\$ 324.9$ million for the thirteen weeks ended October 31, 2009 (the "prior year third quarter").

The sales increase was driven by the strength of the Company's new stores, as comparable store sales, which are sales in stores that are open for at least 14 full months prior to the reporting period, decreased by $0.3 \%$ in the current year third quarter as compared to a $5.4 \%$ decrease in the prior year third quarter. In the current year third quarter, new stores that were not in the comparable store base contributed sales of $\$ 8.1$ million partly offset by a decline in comparable store sales of $\$ 0.8$ million and loss of $\$ 0.4$ million in sales from closed stores that were in operation during the prior year third quarter. The $0.3 \%$ decline in comparable store sales for the current year third quarter reflects a combination of a $7.9 \%$ increase in transactions, offset by decreases in average unit retail and units per transaction of $5.7 \%$ and $2.5 \%$, respectively.

The Company considers its private label credit card program an important component of its retailing concept. Trends in delinquency rates, average balances and credit limits provide insight into the financial condition of the Company's core customers, particularly in times of difficult macroeconomic conditions. During the current year third quarter, the 90 day and older delinquency rates for the Company's private label credit card program improved as compared to the prior year third quarter. Though the private label credit card sales penetration decreased by $1.9 \%$ as compared to the prior year third quarter, new accounts opened in the current year third quarter increased by $23.1 \%$ compared to the prior year third quarter.

Regionally, the South East, South West, Mid West and North East regions had comparable store sales gains during the current year third quarter. The South Central region, which is comprised of Texas, Louisiana, Oklahoma and Arkansas, was the Company's weakest performing region during the current year third quarter.

With regard to comparable store sales by market size, the Company's small markets (populations less than 50,000 ) outperformed stores in its mid-sized (populations of 50,000 to 150,000 ) and large markets (populations greater than 150,000 ). Comparable store sales in the Company's small markets increased $1.6 \%$ and continue to be the focus of the Company's new stores expansion plans.

Key merchandise categories (i.e., those categories comprising greater than $5 \%$ of sales), which outperformed the Company's current year third quarter average comparable store sales level, were footwear, cosmetics, accessories and juniors. The Company continues to focus on growing its cosmetics line of business through the installation of Estee Lauder and Clinique counters, as two new Estee Lauder and two new Clinique counters were opened during the current year third quarter, which raised the total number of counters to 176 and 169, respectively.

The following is a summary of the changes in the components of cost of sales between the current year third quarter and the prior year third quarter, expressed as a percent of sales:

|  | Q3 <br> Increase/ <br> (Decrease) |
| :--- | :---: |
| Merchandise cost of sales | $0.1 \%$ |
| Buying, occupancy and distribution expenses | $(0.6)$ |
| Decrease in merchandise cost of sales and related buying, | $(0.5) \%$ |

Gross profit increased $4.1 \%$ to $\$ 76.6$ million for the current year third quarter from $\$ 73.5$ million in the prior year third quarter. Gross profit, as a percent of sales, increased to $23.1 \%$ in the current year third quarter from $22.6 \%$ in the prior year third quarter. The increase in gross profit dollars is due to both increased sales and a $0.5 \%$ lower cost of sales rate in the current year third quarter. The increase in the merchandise cost of sales rate is a result of higher sales of clearance merchandise in the current year third quarter and a more promotional environment. The decrease in the buying, occupancy and distribution expense rate reflects both improved leverage from higher sales and lower buying, occupancy and distribution expenses

Selling, general and administrative ("SG\&A") expenses in the current year third quarter increased by $\$ 3.6$ million, or $4.3 \%$, to $\$ 86.8$ million from $\$ 83.2$ million in the prior year third quarter. As a percent of sales, SG\&A expenses increased to $26.2 \%$ in the current year third quarter from $25.6 \%$ in the prior year third quarter. The Company operated 30 net additional stores at the end of the current year third quarter as compared to the end of the prior year third quarter. The increase in SG\&A expenses is primarily due to higher store payroll, utility and advertising costs.

Store opening costs of $\$ 1.2$ million in the current year third quarter include costs related to the opening of 12 new stores during the current year third quarter. During the prior year third quarter, the Company incurred \$1.2 million in store opening costs related to 16 new stores opened. Store opening costs are expensed as incurred and include costs of stores opening in future quarters.

Net interest expense was $\$ 0.9$ million in the current year third quarter compared to $\$ 1.1$ million in the prior year third quarter. Interest expense is primarily comprised of interest on borrowings under the Revolving Credit Facility (see "Liquidity and Capital Resources"), related letters of credit and commitment fees, amortization of debt issue costs, interest on finance lease obligations and equipment financing notes. The decrease in interest expense is primarily due to a lower average amount of equipment financing notes in the current year third quarter. The weighted average balance on the Company's equipment financing notes outstanding was $\$ 34.9$ million in the current year third quarter as compared to $\$ 42.8$ million in the prior year third quarter.

The Company's effective tax rate for the current year third quarter was $44.5 \%$, resulting in a tax benefit of $\$ 5.5$ million. This compares to an income tax benefit of $\$ 4.6$ million in the prior year third quarter during which the effective tax rate was $38.6 \%$. The current year third quarter benefited from reductions in the estimates of state income taxes and deferred income taxes of approximately $\$ 0.8$ million. The effective tax rate for the fourth quarter is expected to be approximately $38.0 \%$.

As a result of the foregoing, the Company had a net loss of $\$ 6.9$ million for the current year third quarter as compared to a net loss of $\$ 7.3$ million for the prior year third quarter.

## Thirty-Nine Weeks Ended October 30, 2010 Compared to Thirty-Nine Weeks Ended October 31, 2009

Sales for the thirty-nine weeks ended October 30, 2010 (the "current year") increased $1.7 \%$ to $\$ 1,016.9$ million from $\$ 1,000.2$ million for the thirty-nine weeks ended October 31, 2009 (the "prior year").

The sales increase was driven by the strength of the Company's new stores, as comparable store sales, which are sales in stores that are open for at least 14 full months prior to the reporting period, decreased by $0.9 \%$ in the current year as compared to an $8.4 \%$ decrease in the prior year. In the current year, new stores that were not in the comparable store base contributed sales of $\$ 29.5$ million, partially offset by a decline in comparable store sales of $\$ 8.4$ million and loss of $\$ 4.4$ million in sales from closed stores that were in operation during the prior year. The $0.9 \%$ decline in comparable store sales for the current year reflects a combination of a $6.0 \%$ increase in transactions, offset by decreases in average unit retail and units per transaction of $4.3 \%$ and $2.6 \%$, respectively.

The Company considers its private label credit card program an important component of its retailing concept. Trends in delinquency rates, average balances and credit limits provide insight into the financial condition of the Company's core customers, particularly in times of difficult macroeconomic conditions. During the current year, the 90 day and older delinquency rates for the Company's private label credit card program improved as compared to the prior year. Though the private label credit card sales penetration decreased by $1.7 \%$ as compared to the prior year, new accounts opened in the current year increased by $21.9 \%$ compared to the prior year.

Regionally, the Mid Atlantic, South East, South West, Mid West and North East regions had comparable store sales gains during the current year. The South Central region, which is comprised of Texas, Louisiana, Oklahoma and Arkansas, was the Company's weakest performing region.

With regard to comparable store sales by market size, the Company's small markets (populations less than 50,000 ) outperformed stores in its mid-sized markets (populations of 50,000 to 150,000 ) and large markets (populations greater than 150,000 ). Comparable store sales in the Company's small markets increased $2.0 \%$ and continue to be the focus of the Company's new stores expansion plans.

Key merchandise categories (i.e., those categories comprising greater than $5 \%$ of sales), which outperformed the Company's current year average comparable store sales level, were footwear, children's, cosmetics, accessories, juniors and young men's. The Company continues to focus on growing its cosmetics line of business through the installation of Estee Lauder and Clinique counters, as eight new Estee Lauder and seventeen new Clinique counters were opened during the current year, which raised the total number of counters to 176 and 169 , respectively.

The following is a summary of the changes in the components of cost of sales between the current year and the prior year, expressed as a percent of sales:

|  | YTD <br> Decrease |
| :--- | :---: |
| Merchandise cost of sales | $(0.5) \%$ |
| Buying, occupancy and distribution expenses | $(0.3)$ |
| Decrease in merchandise cost of sales and related buying, | $(0.8) \%$ |
| occupancy and distribution expenses rate |  |

Gross profit increased $4.8 \%$ to $\$ 270.6$ million for the current year from $\$ 258.2$ million in the prior year. Gross profit, as a percent of sales, was $26.6 \%$ in the current year and $25.8 \%$ in the prior year. The decrease in merchandise cost of sales rate benefited from lower freight and shrink expense. The decrease in the buying, occupancy and distribution expense rate is primarily due to leverage from higher sales, lower occupancy and distribution costs, offset by higher store depreciation expense which related to higher store impairment charges as compared to the prior year.

SG\&A expenses in the current year increased by $\$ 6.3$ million, or $2.5 \%$, to $\$ 257.0$ million from $\$ 250.7$ million in the prior year. As a percent of sales, the current year SG\&A rate increased to $25.3 \%$ in the current year from $25.1 \%$ in the prior year. The Company operated 30 net additional stores at the end of the current year as compared to prior year. The increase in SG\&A expenses was primarily driven by higher store payroll, utility, relocation and advertising costs.

Store opening costs of $\$ 3.0$ million in the current year include costs related to the opening of 32 new stores, a reopened tornado-damaged store and the relocation of 2 stores. During the prior year, the Company incurred $\$ 2.8$ million in store opening costs related to the opening of 26 new stores, a reopened hurricane-damaged store and the relocation of 9 stores. Store opening costs are expensed as incurred and include costs of stores opening in future quarters.

Net interest expense was $\$ 3.0$ million in the current year compared to $\$ 3.4$ million in the prior year. Interest expense is primarily comprised of interest on borrowings under the Revolving Credit Facility (see "Liquidity and Capital Resources"), related letters of credit and commitment fees, amortization of debt issue costs, interest on finance lease obligations and equipment financing notes. The decrease in interest expense is due to having no borrowings on the Revolving Credit Facility in the current year, as compared to a weighted average Revolving Credit Facility balance of $\$ 0.7$ million in the prior year, coupled with a lower average amount of equipment financing notes in the current year. The weighted average balance on the Company's equipment financing notes outstanding was $\$ 37.9$ million in the current year as compared to $\$ 45.5$ million in the prior year.

The Company's effective tax rate for the current year was $25.5 \%$, which resulted in tax expense of $\$ 1.9$ million. This compares to income tax expense of $\$ 0.5$ million in the prior year during which the effective tax rate was $35.3 \%$. The current year benefited from reductions in the estimates of state income taxes and deferred income taxes of approximately $\$ 1.0$ million. The effective tax rate for the fourth quarter is expected to be approximately $38.0 \%$.

As a result of the foregoing, the Company had net income of $\$ 5.7$ million for the current year as compared to net income of $\$ 0.9$ million for the prior year.

## Seasonality and Inflation

Historically, the Company's business is seasonal and sales are traditionally lower during the first three quarters of the fiscal year (February through October) and higher during the last quarter of the fiscal year (November through January). The fourth quarter usually accounts for slightly more than $30 \%$ of the Company's annual sales, with the other quarters accounting for approximately $22 \%$ to $24 \%$ each. Working capital requirements fluctuate during the year and generally reach their highest levels during the third and fourth quarters. The Company does not believe that inflation had a material effect on its results of operations during the thirty-nine weeks ended October 30, 2010 and October 31, 2009, respectively. However, there can be no assurance that the Company's business will not be affected by inflation in the future.

## Liquidity and Capital Resources

The Company's liquidity is currently provided by (i) existing cash balances, (ii) operating cash flows, (iii) normal trade credit terms from the vendor and factor community, (iv) equipment financing and (v) its Revolving Credit Facility. The Company's primary cash requirements are for capital expenditures related to new stores, store relocations and remodeling, and seasonal and new store inventory purchases.

Key components of the Company's cash flows for the current year and the prior year are summarized below (in thousands):

|  | Thirty-Nine Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | October 30, 2010 |  | October 31, 2009 |  |
| Net cash provided by (used in): |  |  |  |  |
| Operating activities | \$ | 16,318 | \$ | 66,938 |
| Investing activities |  | $(28,049)$ |  | $(35,532)$ |
| Financing activities |  | $(36,507)$ |  | $(12,201)$ |

## Operating Activities

During the current year, the Company generated $\$ 16.3$ million in cash from operating activities. Net income, adjusted for non-cash expenses, provided cash of approximately $\$ 56.3$ million. Changes in operating assets and liabilities used net cash of approximately $\$ 45.2$ million, which included a $\$ 113.7$ million increase in merchandise inventories due to the seasonal build in inventories and a $\$ 4.5$ million increase in other assets, offset by an increase in accounts payable and other liabilities of $\$ 73.0$ million. Additionally, cash flows from operating activities included construction allowances from landlords of $\$ 5.2$ million, which funded a portion of the capital expenditures related to store leasehold improvements in new and relocated stores.

During the prior year, the Company generated $\$ 66.9$ million in cash from operating activities. Net income, adjusted for non-cash expenses, provided cash of approximately $\$ 51.7$ million. Changes in operating assets and liabilities provided net cash of approximately $\$ 11.7$ million, which included a $\$ 64.8$ million increase in merchandise inventories and a $\$ 2.1$ million decrease in other assets. Accounts payable and other liabilities increased $\$ 74.4$ million. Additionally, cash flows from operating activities included construction allowances from landlords of \$3.5 million, which funded a portion of the capital expenditures related to store leasehold improvements in new and relocated stores.

## Investing Activities

Capital expenditures were $\$ 28.0$ million in the current year as compared to $\$ 36.1$ million in the prior year. For the current year, the Company opened 32 new stores, reopened a tornado-damaged store and relocated 2 stores, as compared to 26 new stores, a reopened hurricane-damaged store and 9 stores relocated in the prior year. As noted above, the Company received construction allowances from landlords of $\$ 5.2$ million in the current year to fund a portion of the capital expenditures related to store leasehold improvements in new and relocated stores, while $\$ 3.5$ million was received from landlords in the prior year. These funds have been recorded as a deferred rent credit in the balance sheet and will be recorded as an offset to rent expense over the lease term commencing with the date the allowances were earned.

Management currently estimates that capital expenditures in 2010, net of construction allowances to be received from landlords, will be approximately $\$ 35.0$ million. The expenditures will principally be for the opening of new stores, store expansions, store relocations and store remodels.

## Financing Activities

The Company has a $\$ 250.0$ million senior secured revolving credit facility (the "Revolving Credit Facility") that matures on April 20, 2012. The Revolving Credit Facility includes an uncommitted accordion feature to increase the size of the facility to $\$ 350.0$ million. Borrowings under the Revolving Credit Facility are limited to the availability under a borrowing base that is determined principally on eligible inventory as defined by the Revolving Credit Facility agreement. The daily interest rates under the Revolving Credit Facility are determined by a prime rate, or Eurodollar rate plus an applicable margin, as set forth in the Revolving Credit Facility agreement. Inventory and cash and cash equivalents are pledged as collateral under the Revolving Credit Facility. The Revolving Credit Facility is used by the Company to provide financing for working capital, capital expenditures, interest payments and other general corporate
purposes, as well as to support its outstanding letters of credit requirements. For the thirty-nine weeks ended October 30, 2010, there were no borrowings under the Revolving Credit Facility.

The Company also issues letters of credit under its Revolving Credit Facility to support certain merchandise purchases and to collateralize retained risks and deductibles under various insurance programs. At October 30, 2010, the Company had outstanding letters of credit totaling approximately $\$ 11.1$ million. These letters of credit expire within twelve months of issuance. Excess borrowing availability under the Revolving Credit Facility at October 30, 2010, net of letters of credit outstanding, was $\$ 238.8$ million.

The Revolving Credit Facility contains covenants which, among other things, restrict, based on required levels of excess availability, (i) the amount of additional debt or capital lease obligations, (ii) the payment of dividends and repurchase of common stock under certain circumstances and (iii) related party transactions. At October 30, 2010, the Company was in compliance with all of the debt covenants of the Revolving Credit Facility and expects to remain in compliance during fiscal year 2010.

On June 14, 2010, the Company announced that its Board of Directors (the "Board") approved a $50 \%$ increase in the Company's quarterly cash dividend to 7.5 cents per share from the previous quarterly rate of 5 cents per share. The new quarterly dividend rate of 7.5 cents per share is applicable to dividends declared after June 23, 2010. In the current year, the Company has paid cash dividends totaling $\$ 6.7$ million. On November 24, 2010, the Company's Board declared a quarterly cash dividend of 7.5 cents per share of common stock, payable on December 22, 2010 to shareholders of record at the close of business on December 7, 2010.

On August 19, 2010, the Company announced that the Board approved a Stock Repurchase Program which authorizes the Company to repurchase up to $\$ 25.0$ million of its outstanding common stock (the "2010 Repurchase Program") from time to time, either on the open market or through privately negotiated transactions. During the current year third quarter, the Company repurchased 1.7 million shares for approximately $\$ 20.4$ million using funds available to the Company under the 2010 Repurchase Program. The Company has approximately $\$ 4.6$ million remaining under the 2010 Repurchase Program and expects to continue repurchasing shares from time to time as market conditions warrant. In addition, during the current year second quarter, the Company repurchased a total of 0.5 million shares for approximately $\$ 6.8$ million using proceeds available from the exercise of stock options, as well as the tax benefits that accrue to the Company from the exercise of stock options and SARs and from other equity grants.

While there can be no assurances, management believes that there should be sufficient liquidity to cover both the Company's short-term and long-term funding needs. The Company anticipates that it has adequate cash flows to cover its working capital needs, planned capital expenditures and debt service requirements for the remainder of 2010 and the foreseeable future.

## Recent Accounting Standards

Disclosure concerning recent accounting standards is incorporated by reference to Note 1 of the Company's Condensed Consolidated Financial Statements (Unaudited) contained in this Form 10-Q.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

None.

## ITEM 4. CONTROLS AND PROCEDURES

## Disclosure Controls and Procedures

As defined in Rule 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934 (the "Exchange Act"), the term "disclosure controls and procedures" means controls and other procedures of an issuer that are designed to ensure that information required to be disclosed by the issuer in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules
and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Exchange Act is accumulated and communicated to the issuer's management, including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

The Company's Chief Executive Officer and Chief Financial Officer evaluated the effectiveness of the Company's disclosure controls and procedures. Based on this evaluation, they concluded that the Company's disclosure controls and procedures were effective as of October 30, 2010.

## Internal Control Over Financial Reporting

As defined in Rule 13a-15(f) and 15d-15(f) of the Exchange Act, the term "internal control over financial reporting" means a process designed by, or under the supervision of, the issuer's principal executive and principal financial officers, or persons performing similar functions, and effected by the issuer's board of directors, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles and includes those policies and procedures that:
(1) Pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of the assets of the issuer;
(2) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the issuer are being made only in accordance with authorizations of management and directors of the issuer; and
(3) Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the issuer's assets that could have a material adverse effect on the financial statements.

The Company's management is responsible for establishing and maintaining adequate internal control over financial reporting for the Company. There were no changes in the Company's internal control over financial reporting during the quarter ended October 30, 2010 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II - OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

During the current year third quarter ended October 30, 2010, the Company did not have any material legal proceedings brought against it, its subsidiary or their properties.

## ITEM 1A. RISK FACTORS

There have not been any material changes from the risk factors as previously disclosed in the Form 10-K.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

On August 19, 2010, the Company announced that its Board of Directors approved a new Stock Repurchase Program which authorizes the Company to repurchase up to $\$ 25.0$ million of its outstanding common stock (the "2010 Repurchase Program") from time to time, either on the open market or through privately negotiated transactions. During the current year third quarter, the Company repurchased 1.7 million shares for approximately $\$ 20.4$ million using funds available to the Company under the 2010 Repurchase Program. The Company has approximately $\$ 4.6$ million remaining under the 2010 Repurchase Program and expects to continue repurchasing shares from time to time as market conditions warrant. The table below sets forth information regarding the Company's repurchases of its common stock during the current year third quarter:

| Period | Total Number of Shares Purchased | Average Price Paid Per Share |  | Total Number of Shares <br> Purchased as Part of Publicly Announced Plans or Programs | Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| August 1, 2010 to August 28, 2010 | 323,649 | \$ | 11.42 | 323,649 | \$ | 21,303,919 |
| August 29, 2010 to October 2, 2010 | 1,202,081 |  | 12.31 | 1,202,081 |  | 6,511,479 |
| October 3, 2010 to October 30, 2010 | 149,576 |  | 12.90 | 149,576 |  | 4,581,858 |
| Total | 1,675,306 | \$ | 12.19 | 1,675,306 |  |  |

## ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. (REMOVED AND RESERVED)
None.

## ITEM 5. OTHER INFORMATION

None.

## ITEM 6. EXHIBITS

The following documents are the exhibits to this Form 10-Q. For convenient reference, each exhibit is listed according to the Exhibit Table of Item 601 of Regulation S-K.

## Exhibit <br> Number

## Description

10.1+* Employment Agreement between Andrew Hall and Stage Stores, Inc. dated August 6, 2010.
$10.2 \dagger^{*}$ Employment Agreement between Richard Maloney and Stage Stores, Inc. dated August 6, 2010.
10.3 $\dagger^{*}$ Employment Agreement between Ronald Lucas and Stage Stores, Inc. dated August 6, 2010.
10.4 $\dagger^{*}$ Employment Agreement between Joanne Swartz and Stage Stores, Inc. dated August 6, 2010.
10.5 $\dagger^{*}$ Employment Agreement between Steven Hunter and Stage Stores, Inc. dated August 6, 2010.
$10.6 \dagger^{*} \quad$ Employment Agreement between Robert Bernard and Stage Stores, Inc. dated August 30, 2010.
24.1* Power of Attorney: Executive Officer (Robert J. Bernard - Section 16 Filer).
24.2* Power of Attorney: Director (Gabrielle E. Greene - Section 16 Filer).
31.1* Certification of Chief Executive Officer Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as amended.
31.2* Certification of Chief Financial Officer Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as amended.

32* Certification Pursuant to 18 U.S.C. Section 1350.

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

## STAGE STORES, INC.

December 9, 2010 (Date)

December 9, 2010 (Date)
/s/ Andrew T. Hall
Andrew T. Hall
President and Chief Executive Officer
(Principal Executive Officer)
/s/ Edward J. Record
Edward J. Record
Chief Operating Officer and
Chief Financial Officer
(Principal Financial Officer)


[^0]:    $\dagger$ Management contract or compensatory plan or arrangement

    * Filed electronically herewith

